

**CITY OF MORROW, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2013**

Prepared by:  
Dan Defnall  
Director of Finance

Submitted By:  
Jeff Eady  
City Manager

CITY OF MORROW, GEORGIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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## **INTRODUCTORY SECTION**



## LETTER OF TRANSMITTAL

December 10, 2013

The Citizens of the City of Morrow, Georgia  
The Honorable Mayor and Members of the City Council of the City of Morrow, Georgia

Ladies and Gentlemen:

It is a pleasure to hereby submit the Comprehensive Annual Financial Report of the City of Morrow, Georgia, for the fiscal year ended June 30, 2013. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the City. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the City. All disclosures necessary to enable the reader to gain an understanding of the City's financial activities have been included.

The Comprehensive Annual Financial Report is written to be used and understood by a broad array of people. It is presented in three sections:

### **1) INTRODUCTORY SECTION**

The introductory section, which is unaudited, includes this letter of transmittal, the City's organizational chart, a listing of the City's principal officials, and the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting for Fiscal Year 2011-2012.

### **2) FINANCIAL SECTION**

The financial section includes the general purpose financial statements and schedules, management discussion and analysis, as well as the independent auditors' report on these financial statements and additional information pertaining to individual funds and account groups.

### **3) STATISTICAL SECTION**

The statistical section includes pertinent financial and economic data indicating trends generally presented on a multi-year basis.

Management's Discussion and Analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it.

The data in the report is believed to be accurate in all material respects and conforms substantially with the standards of the GFOA program for the Certificate of Achievement for Excellence in Financial Reporting. This report will again be submitted to the GFOA for evaluation of eligibility for the Certificate for the eighteenth consecutive year. All necessary disclosures have been included in order to enable the reader to gain the maximum understanding of the City's financial activity.

## **INDEPENDENT AUDIT**

Georgia statutes and law require cities to have an audit performed annually by an independent certified public accountant. The City of Morrow's financial statements have been audited by Mauldin & Jenkins, Certified Public Accountants, LLC. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the fiscal year ended June 30, 2013, are fairly presented in conformity with GAAP. The independent auditor's report is presented in the first component of the financial section of this report.

### **Single Audit**

The City of Morrow is not required to undergo an annual Single Audit in conformity with the provision of the Single Audit Act Amendments of 1996 and U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments and Nonprofit Organizations." During FY 2013, the City of Morrow did not receive federal funding at a level which required single audit presentation; therefore, a single audit is not included in this report.

### **Management Discussion & Analysis**

In accordance with GAAP, this Comprehensive Annual Report (CAFR) includes a narrative introduction from management that provides an overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors. The remainder of this letter provides an overview of local economic conditions and some of the City's current and future initiatives.

## **THE PROFILE OF GOVERNMENT**

The City of Morrow, incorporated in 1943, is located in Clayton County, GA, approximately 10 miles south of Atlanta's Hartsfield International Airport. According to the 2010 Census, the City has a residential population of 6,445 (an increase of 32% over the 2000 Census) and Clayton County has a population of 259,424, which contributes to the 70,000 plus visitors who find themselves in the City of Morrow on a daily basis.

Morrow operates under the Council/City Manager form of government. The City of Morrow is empowered to levy a property tax on both real and personal properties located within its boundaries. It is also empowered by the State to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the governing Council. Policy making and legislative authority are vested in the governing council, which consists of a Mayor and four Council members. The governing council is responsible, among other things, for passing ordinances, adopting budgets, appointing committees, and hiring both the City Manager and legal counsel. The City Manager is responsible for carrying out the day to day operations of government and for appointing the heads of the various departments. The Council members are elected on a no-partisan basis, and serve staggered four year terms. Elections are held every two years, with the Mayor and two Council members on one cycle and the other two Council members on the next cycle.

The City's organization includes five major departments: Administration, Fire, Police (including E911 Communications), Public Works, and Planning & Economic Development. The City Manager is appointed by the Mayor and Council to directly supervise these departments. The City provides many services to Morrow's residents and visitors, including police and fire protection, emergency medical service, emergency communications, code enforcement, public works, sanitation, and planning economic development services. Each of the service areas function as departments of the City and therefore are included as an integral part of the City's financial statements.

The annual budget serves as the foundation for the City of Morrow's financial planning and control. The annual budget process begins with Council Planning Sessions in February to discuss plans for the upcoming fiscal year. After the Council Planning Sessions, all departments of the City of Morrow are required to submit request for appropriations to the City Manager on or about March 9<sup>th</sup>. The City Manager uses the requests as a starting point for developing a proposed budget, which is then presented to the City Council by the end of April. The City Council is required to hold public hearings on the proposed budget and to adopt a final budget no later than June 30 (the close of the City's fiscal year). The annual budget is prepared by fund, function, and department: for example: General Fund, Public Safety, and Police Department. Department Directors are not allowed to make transfers between appropriated accounts. Appropriations between Departments are not allowed, except by specific action of the City Council. Budget to actual comparisons are provided in this report for each individual fund for which an appropriated budget has been adopted. For general fund, this comparison extends to the department level. Budget to actual comparisons for all governmental and enterprise funds (business-type activities) are presented in the other Required Supplementary Information (RSI) section of the financial statements.

## **ECONOMIC FACTORS AFFECTING FINANCIAL CONDITION**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment in which the City operates. The City of Morrow's local economy has primarily been driven by a predominantly retail business sector. With a major regional retail mall within the city limits, the City continues to cope with the current financial recession and all current economic predictions point to a very slow economic recovery. Locally, we are experiencing stagnant retail sales that will keep occupation tax revenues and sales tax revenues flat, at best. Additionally, we continue to see major retail store closings due to national retailer's weak balance sheets and changes in their business strategies.

Construction by the Georgia Department of Transportation was completed in 2012 on the \$46 million construction contract for the Highway 54 and Interstate 75 interchange and related bridges. The improvements include expanded lanes that have reduced traffic delays, a new bridge for Lee Street that has reduced congestion on Highway 54, and high mast lighting that has improved safety and visibility. Since the City of Morrow is geographically centered at this interstate interchange, completion of this construction is expected to make the City of Morrow more appealing and provide potential business growth to the area with greater accessibility and improved traffic flow. The opening of the new International Terminal/Concourse this past year at Hartsfield-Jackson International Airport with access to Interstate 75 within 10 minutes of the City of Morrow offers new commercial and economic growth opportunities.

The City of Morrow has traditionally produced a conservative budget and this has been extremely beneficial in the current economic market. We believe Georgia and the City of Morrow are seeing a positive growth in our economies, albeit very slowly.

## **MAJOR INITIATIVES**

During 2013, the City of Morrow achieved significant accomplishments that will have positive impacts on our city's continued economic growth and development:

### ***Strategic Stakeholder Relationship Building Efforts***

- Comprehensive Strategic Planning Committee for Clayton County Economic Development
- Reynolds Nature Preserve
- Local Option Sales Tax and Service Delivery Strategy with County and other Municipalities Completed
- Clayton County Public Image Coalition
- Georgia Power Company
- Clayton County Film Office

### ***Infrastructure Developments***

- Gateway Program with Georgia Department of Transportation for landscape improvements at I-75 and Hwy 54
- Engineering Phase of Pedestrian Pathway System Phase 3
- CDBG Grant Awarded for Connectivity of Pedestrian Pathway System to Reynolds Nature Preserve
- Milton Daniel Park Renovation Grant Award Agreement
- Atlanta Regional Commission Grant for Way Find Signage along Pedestrian Pathway System

### ***Service Enhancements***

- Local Business Development Initiatives
- Launched Social Media Campaign on Facebook
- Annual Certificate of Achievement for Excellence in Financial Reporting

### ***Planning Initiatives***

- Submitted Applications with Atlanta Regional Commission for review and rewrite of all Zoning and Signage Coding improvement to better facilitate long term planning and economic development initiatives
- Short Term Work Program Updates for the Georgia Department of Community Affairs
- Completed Series of Public Meetings for citizens and business owners for input on future zoning code changes
- Discussions and Investigation for creating multi-jurisdictional Community Improvement Districts
- Commence the development of Opportunity Zone with the cities of Forest Park and Lake City

### ***Funding Partnerships***

- Department of Transportation: Transportation Enhancement Grant: Phase III of Jester's Creek Path System
- Local Government Risk Management Services, Inc; Safety Grant: turnout gear and security upgrades
- Georgia Department of Transportation; Local Maintenance & Improvement Grant: street paving
- HUD; Community Development Block Grant: Milton Daniel Park

All of these initiatives align the City of Morrow toward achieving a more vibrant community that will attract new businesses and residents for future growth and redevelopment. With these growth initiatives based on study data, the City looks forward to more balanced revenue streams coming from its governmental and business-type activities.

## **LONG TERM FINANCIAL PLANNING**

### **Relevant Financial Policies and Practices**

Throughout the year, the Finance Department administers and monitors the financial policies outlined by the City Council. These policies address fund balances, the use of one time revenues, budgeting, issuance of debt, purchasing and procurement, capital expenditures, cash and investment management, and accounting practices. In totality, these policies formulate the core criteria for which internal evaluations of performance occur. Each year during the annual budgeting planning and review, the Finance Officer is responsible for reporting and addressing the financial management of the policies and practices.

### **Budgetary Controls**

In addition to internal controls, the City maintains budgetary controls. The objective of these budgetary controls is to assure compliance with the legal provisions embodied in the annual appropriated budget approved by the Morrow City Council. Activities of the General Fund, Emergency Communications Fund, and General Capital Improvements Fund all appear in the City's annual appropriated budget. The level of budgetary control (being the level at which expenditures cannot legally exceed the appropriated amount) is established by department within an individual fund.

As demonstrated by the statements and schedules included in the financial section of this report, the City continues to meet its responsibility for sound financial management.

### **Planning and Economic Development**

The Department of Planning and Economic Development began a long term planning project to review and rewrite codes and ordinances related to zoning and signage for the city in an effort to foster future development and redevelopment within the City. The current economy and changing demographics of the area continue to impact the City's long time historic trend as "the" major retail center in the Southern Crescent of Atlanta, we must begin planning efforts for what our future redevelopment might entail.

In conjunction with our neighboring municipalities of Forest Park and Lake City, as well as the Carl Vinson Institute of Government, we have begun exploring the possibilities of creating the first ever Tri-Cities Opportunity Zone in Georgia that would include parts of all three municipalities along the Highway 54 business corridor. This Tri-Cities Opportunity Zone would provide incentives for new businesses to open with the zone and serve as a stimulus to future redevelopment of our urban redevelopment areas.

## **AWARDS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Morrow, Georgia, for its comprehensive annual financial report for the fiscal year ended June 30, 2012. The Certificate of Achievement is a prestigious national award, recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded the Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized comprehensive annual financial report (CAFR), whose contents conform to program standards. The CAFR must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The City has received a Certificate of Achievement for the last eighteen consecutive fiscal years (1994-2012). We believe our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting this report to the GFOA to determine its eligibility for another certificate.

## **ACKNOWLEDGEMENTS**

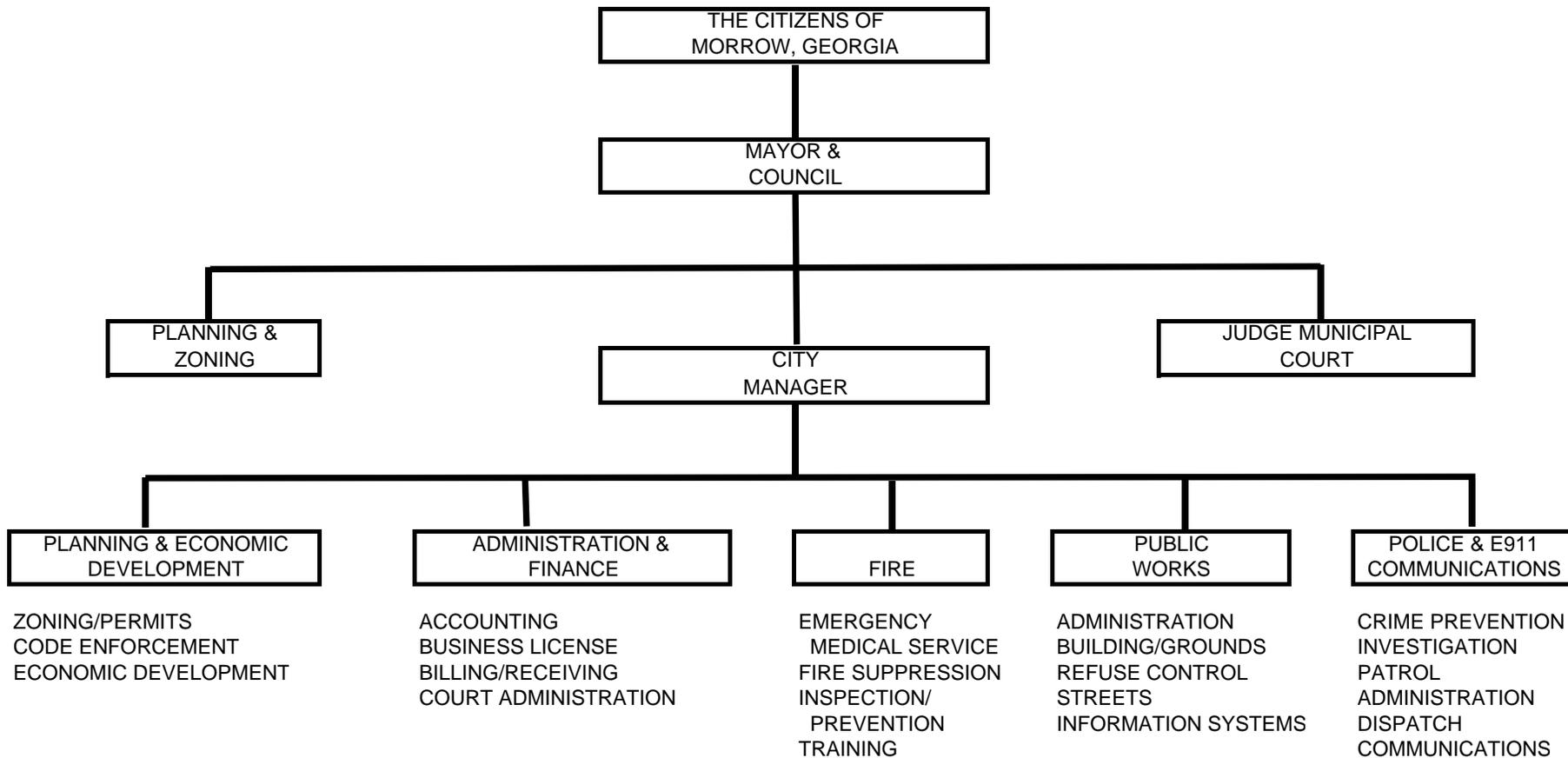
This report was produced through the dedication of the City's Finance department staff with cooperation from all city departments and our elected officials. I would like to thank the Finance Department staff, the City's department heads, other staff members, and our independent auditors, Mauldin & Jenkins, Certified Public Accountants, LLC, for their efforts and cooperation in preparation of these reports. Finally, I would like to thank the Mayor and City Council for their continued support, vision, guidance, and leadership pertaining to the financial affairs of this city.

Respectfully submitted,

Jeffrey A. Eady  
City Manager

# CITY OF MORROW, GEORGIA

## ORGANIZATIONAL CHART



# CITY OF MORROW, GEORGIA

## PRINCIPAL OFFICIALS JUNE 30, 2013

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### ELECTED OFFICIALS

Mayor	J. B. Burke
Council Member	Charles R. Huie
Council Member	Jeanell Bridges
Council Member	Larry Ferguson
Council Member	Virlyn Slaton

### APPOINTED OFFICIALS

City Manager	Jeffrey A. Eady
Finance Officer	Dan Defnall
City Clerk	Evyonne Browning
City Attorney	Greg Hecht
Municipal Court Judge	Ronald J. Freeman
Police Chief	Christopher A. Leighty
Fire Chief	Mark W. Herendeen
Public Works Director	Anou Sothsavath

### PLANNING & ZONING BOARD

Chairman	Shirley Watterson
Vice-Chairman	Dewey L. (Buck) Shirley
Board Member	Joyce Bean
Board Member	Jack Bell
Board Member	Tamara Patridge

### INDEPENDENT AUDITORS

Mauldin & Jenkins, LLC



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**City of Morrow  
Georgia**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2012**

Executive Director/CEO

## **FINANCIAL SECTION**



## INDEPENDENT AUDITOR'S REPORT

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**To the Honorable Mayor and Members  
of the City Council  
Morrow, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **City of Morrow, Georgia (the "City")**, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the City of Morrow, Georgia's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Morrow, Georgia as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparisons for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Emphasis of Matter***

As discussed in Note 1, the City implemented Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* as well as Statement No. 65, *Items Previously Reported as Assets and Liabilities* as of July 1, 2012. Our opinion is not modified with respect to this matter.

***Other Matters***

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (on pages 4 through 12) and the Schedule of Funding Progress on page 52 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Morrow, Georgia's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, schedule of expenditures of special purpose local option sales tax proceeds, as required by the Official Code of Georgia 48-8-121, and statistical section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

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The combining and individual nonmajor fund financial statements and the schedule of expenditures of special purpose local option sales tax proceeds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and the schedule of expenditures of special purpose local option sales tax proceeds are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2013, on our consideration of the City of Morrow, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Morrow, Georgia's internal control over financial reporting and compliance.



Macon, Georgia  
December 10, 2013

# CITY OF MORROW, GEORGIA MANAGEMENT'S DISCUSSION AND ANALYSIS

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As management of the City of Morrow, we offer readers of the City of Morrow's financial statements this narrative overview and analysis of the financial activities of the City of Morrow for the fiscal year ended June 30, 2013. It is designed to give the reader an objective and easily readable analysis of the City's financial performance. The primary intent of this discussion and analysis is to look at the City's financial performance as a whole; readers should also review the letter of transmittal, notes to the basic financial statements, and the financial statements to enhance their understanding of the City's financial performance.

## **Financial Highlights**

Key financial highlights for FY 2013 are as follows:

- The assets of the City of Morrow exceeded its liabilities at the close of the fiscal year by \$27,576,931 (net position).
- The City's total net position increased \$61,715, as cash and investments decreased by approximately \$324,000, capital assets decreased by approximately \$637,000, while long term debt decreased by approximately \$896,000.
- As of the close of the current fiscal year, the City of Morrow's governmental funds reported combined ending fund balances of \$8,791,005, a decrease of \$232,582 in comparison to the prior year. Approximately 24% of this total amount, or \$2,146,121, is available for spending at the government's discretion (unassigned fund balance).
- At the end of the current fiscal year, fund balance for the General Fund was \$7,489,169 or 74% of total general fund expenditures for the fiscal year.
- As of the close of the current fiscal year, the fund balance for the SPLOST fund was \$1,258,635, which was restricted for other capital projects.
- At the end of the current fiscal year, the fund balance for Other Governmental Funds was \$43,201.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

This comprehensive annual financial report consists of the City of Morrow's basic financial statements comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to those financial statements. The statements are organized so the reader can understand the City of Morrow as a financial whole, or as an entire operating entity.

**Government-wide Financial Statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all the City's assets and liabilities, with the difference between the two reported as "net position". Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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The *Statement of Activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government wide statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (government activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

In the Statement of Net Position and the Statement of Activities, the City has both governmental and business-type activities:

- Governmental Activities – Most of the City's programs and services are reported here including general government, judicial, public safety, public works, and economic development. Sales taxes, property taxes, occupation taxes, and fines and forfeitures finance most of these activities.
- Business-Type Activities – The City charges fees to cover the services it provides related to sanitation services. These activities are reported as business-type activities under proprietary funds.

The government-wide financial statements can be found on pages 13 and 14 of this report.

### **Fund Financial Statements**

Fund financial statements provide detailed information about the City's major funds. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. All the funds of the City can be divided into two categories: governmental funds and proprietary funds.

### **Governmental Funds**

Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the City's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called modified accrual accounting, which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the City's programs. The relationship between government activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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The City of Morrow adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the City, the management of the City, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the City to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the City complied with the budget ordinance and whether or not the City succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the Statement of Revenue and Expenditures and Changes in Fund Balances. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

Special revenue funds are used to account for specific revenues that are legally restricted to expenditures for particular purposes. The City of Morrow has four Special Revenue Funds: (1) Confiscated Assets Fund, (2) Hotel/Motel Tax Fund, (3) Excise Tax Fund, and (4) Emergency Communication Fund.

### **Proprietary Funds**

Proprietary funds are activities that a City operates similar to a business in that it attempts to recover costs through charges to the user. The City of Morrow has only one type of proprietary fund. Enterprise Funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City of Morrow uses two enterprise funds to account for its sanitation activity and conference center activity. Proprietary fund statements use the accrual basis of accounting similar to the City-wide statements.

The basic proprietary fund financial statements can be found on pages 20 - 22 of this report.

### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 23 – 51 of this report.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

### Government-Wide Financial Analysis

As noted earlier, net position may serve over time as one useful indicator of a government's financial condition. The assets of the City of Morrow exceeded liabilities by \$27,576,931 as of June 30, 2013. The City's net position increased by \$61,715 for the fiscal year ended June 30, 2013. The increase in net position was primarily due to decreases in cash and investment balances and capital assets of approximately \$961,000 and decreases in debt of \$896,000 and other liabilities of \$126,000. The largest portion of the City's net position (69%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that are still outstanding. Although the City of Morrow's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities.

#### City of Morrow's Net Position June 30, 2013

	Governmental Activities		Business-type Activities		Total	
	2013	2012	2013	2012	2013	2012
Current and other assets	\$ 9,367,933	\$ 9,688,123	\$ 238,102	\$ 241,467	\$ 9,606,035	\$ 9,929,590
Capital assets, net	18,371,630	18,877,270	4,574,608	4,705,917	22,946,238	23,583,187
Total assets	27,739,563	28,565,393	4,812,710	4,947,384	32,552,273	33,512,777
Other liabilities	527,859	650,617	179,305	182,670	707,164	833,287
Long-term liabilities outstanding	4,268,178	5,164,274	-	-	4,268,178	5,164,274
Total liabilities	4,796,037	5,814,891	179,305	182,670	4,975,342	5,997,561
Net position:						
Net investment in capital assets	14,388,529	12,922,300	4,574,608	4,705,917	18,963,137	17,628,217
Restricted	1,301,836	1,014,757	-	-	1,301,836	1,014,757
Unrestricted	7,253,161	8,813,445	58,797	58,797	7,311,958	8,872,242
Total net position	\$ 22,943,526	\$ 22,750,502	\$ 4,633,405	\$ 4,764,714	\$ 27,576,931	\$ 27,515,216

An additional portion of the City's net position (4.7%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$7,311,958) may be used to meet the government's ongoing obligations to citizens and creditors.

### Governmental Activities

Governmental activities during the fiscal year ended June 30, 2013, increased the City of Morrow's net position by \$193,024. Business-type activities during the same period decreased net position by \$131,309 for a total increase in net position of \$61,715. Public safety expenses of \$5,837,934 represent 52% of the total governmental expenses. Interest expense of \$171,835 represents 1.5% of total governmental expenses. Interest expense is attributable to debt financed for the Morrow Tourist Center building and the Morrow Conference Center.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

### City of Morrow's Changes in Net Position June 30, 2013

	Governmental Activities		Business-type Activities		Total	
	2013	2012	2013	2012	2013	2012
<b>Revenues:</b>						
Program revenues						
Charges for services	\$ 4,048,967	\$ 6,130,138	\$ 1,117,124	\$ 1,173,556	\$ 5,166,091	\$ 7,303,694
Operating grants and contributions	215,044	884,916	-	-	215,044	884,916
Capital grants and contributions	1,615,952	1,583,609	-	-	1,615,952	1,583,609
<b>General revenues:</b>						
Property taxes	1,926,089	1,896,885	-	-	1,926,089	1,896,885
Sales taxes	1,707,532	1,654,007	-	-	1,707,532	1,654,007
Franchise taxes	659,513	715,923	-	-	659,513	715,923
Other taxes	1,045,371	978,025	-	-	1,045,371	978,025
Miscellaneous	140,608	73,732	-	-	140,608	73,732
Unrestricted investment earnings	3,589	3,086	-	-	3,589	3,086
Gain on sale of capital assets	17,273	19,718	-	-	17,273	19,718
<b>Total revenues</b>	<b>11,379,938</b>	<b>13,940,039</b>	<b>1,117,124</b>	<b>1,173,556</b>	<b>12,497,062</b>	<b>15,113,595</b>
<b>Expenses:</b>						
General government	2,330,884	2,219,595	-	-	2,330,884	2,219,595
Judicial	299,269	414,825	-	-	299,269	414,825
Public safety	5,837,934	6,129,433	-	-	5,837,934	6,129,433
Public works	2,250,389	2,094,630	-	-	2,250,389	2,094,630
Economic development	295,928	307,398	-	-	295,928	307,398
Interest on long-term debt	171,835	243,719	-	-	171,835	243,719
Sanitation	-	-	837,610	833,225	837,610	833,225
Morrow Center	-	-	411,498	419,601	411,498	419,601
<b>Total expenses</b>	<b>11,186,239</b>	<b>11,409,600</b>	<b>1,249,108</b>	<b>1,252,826</b>	<b>12,435,347</b>	<b>12,662,426</b>
Increase (decrease) in net position before transfers	193,699	2,530,439	(131,984)	(79,270)	61,715	2,451,169
Transfers	(675)	52,040	675	(52,040)	-	-
<b>Change in net position</b>	<b>193,024</b>	<b>2,582,479</b>	<b>(131,309)</b>	<b>(131,310)</b>	<b>61,715</b>	<b>2,451,169</b>
Net position, beginning of year	22,750,502	20,213,439	4,764,714	4,896,024	27,515,216	25,109,463
Prior period adjustment	-	(45,416)	-	-	-	(45,416)
Net position, beginning of year as restated	22,750,502	20,168,023	4,764,714	4,896,024	27,515,216	25,064,047
<b>Net position, end of year</b>	<b>\$ 22,943,526</b>	<b>\$ 22,750,502</b>	<b>\$ 4,633,405</b>	<b>\$ 4,764,714</b>	<b>\$ 27,576,931</b>	<b>\$ 27,515,216</b>

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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### **Business-Type Activities**

The business-type activities of the City consist of the Sanitation Department and the Morrow Conference Center. The Sanitation Department provides trash collection services to the city residents and businesses. The revenue of the Sanitation Department is derived from user fees charged for services related to solid waste disposal. The Morrow Conference Center was opened and began offering conference space and services during the current fiscal year. The revenue of the Morrow Conference Center is derived from user fees charged for conference space rental and other conference center services.

### **Financial Analysis of the City's Funds**

As noted earlier, the City of Morrow uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

### **Governmental Funds**

The focus of the City of Morrow's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the City of Morrow's financing requirements. Specifically, unreserved fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year. At June 30, 2013, the total Governmental Funds of the City of Morrow reported a combined fund balance of \$8,791,005, a 2.6% percent decrease from the previous year, primarily due to General Fund expenditures exceeding revenues by \$1.2 million. The SPLOST fund balance increased \$317,439 in 2013.

The General Fund is the primary operating fund of the City of Morrow. At the end of fiscal year 2013, the fund balance of the General Fund was \$7,489,169. Of this amount, \$2,146,121 represents unassigned fund balance, which is available as working capital for current spending in accordance with the purposes of the specific funds. The majority of the General Fund balance, \$5,343,048, is termed non-spendable to indicate that it is not available for new spending because it is already committed for prepaid expenditures (\$287,189), assets held for resale (\$1,634,276), and advances to the Downtown Development Authority (\$3,421,583). As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned governmental fund balance represents 21.2% of total governmental funds expenditures, while total fund balance represents 73.9% of that same amount. Other Governmental Funds had a positive fund balance of \$43,201. These funds include special revenue funds.

### **City of Morrow's Governmental Fund Balance June 30, 2013**

	<u>2013</u>	<u>2012</u>
General Fund	\$ 7,489,169	\$ 8,008,830
SPLOST Fund	1,258,635	941,196
Other Governmental Funds	43,201	73,561
Total Governmental Fund Balance	<u>\$ 8,791,005</u>	<u>\$ 9,023,587</u>

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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### **Proprietary Funds**

The City of Morrow's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Other factors concerning the finances of this fund have already been addressed in the discussion of the City of Morrow's business-type activities.

### **General Fund Budgetary Highlights**

- The City's budget is prepared according to Georgia law. The most significant budget fund is the General Fund.
- For the General Fund, the actual revenues of \$8,889,860 were lower than the final budget amount of \$9,675,750 by \$785,890. The decrease was primarily due to decreases in fines & forfeitures revenues.
- The General Fund actual expenditures of \$10,128,638 were less than the budgeted amount of \$11,201,064 by \$1,072,426. The decrease was primarily due to decreases in capital outlays and public safety.

### **Capital Asset and Debt Administration**

#### **Capital Assets**

The City of Morrow's investment in capital assets for its governmental and business-type activities as of June 30, 2013, totals \$22,946,238 (net of accumulated depreciation), a \$636,949 decrease from the previous year. This net decrease includes net additions of capital assets of \$858,176, and a decrease of \$1,315,327 for FY 2013 depreciation expense. These assets include buildings, roads and bridges, land, machinery and equipment, park facilities, and vehicles. The investment in capital assets for business-type activities includes the Morrow Conference Center.

Capital asset additions during the year include the following additions (there were no significant demolitions or disposals):

- Building Improvements to City Hall Roof and Security (\$27,170)
- Equipment – Public Works (\$25,001)
- Computers – Public Works- Fiber Optic Cable (\$7,585)
- Vehicles – Fire Department – New Sutphen Pumper Truck (\$461,794)
- Vehicles – Police Department (\$105,277)
- Vehicles – Public Works (\$31,718)
- Parks & Recreation Improvements – (\$161,022)
- Pedestrian Pathway System (\$38,513)

## MANAGEMENT'S DISCUSSION AND ANALYSIS

### City of Morrow's Capital Assets, net of Accumulated Depreciation June 30, 2013

	Governmental Activities		Business -type Activities		Total	
	2013	2012	2013	2012	2013	2012
Land	\$ 4,773,585	\$ 4,773,585	\$ -	\$ -	\$ 4,773,585	\$ 4,773,585
Buildings, grounds and improvements	2,257,189	2,350,535	4,560,693	4,685,644	6,817,882	7,036,179
Machinery and equipment	331,559	382,529	5,689	6,564	337,248	389,093
Furniture & fixtures	-	4,578	8,226	13,709	8,226	18,287
Infrastructure in process	171,461	132,948	-	-	171,461	132,948
Infrastructure	9,409,488	10,254,236	-	-	9,409,488	10,254,236
Vehicles	770,703	412,193	-	-	770,703	412,193
Computer Software	17,822	18,460	-	-	17,822	18,460
Park Facilities	639,823	548,206	-	-	639,823	548,206
Total	<u>\$ 18,371,630</u>	<u>\$ 18,877,270</u>	<u>\$ 4,574,608</u>	<u>\$ 4,705,917</u>	<u>\$ 22,946,238</u>	<u>\$ 23,583,187</u>

Additional information on the City's capital assets can be found in Note 5 of the Notes to the Financial Statements.

### Long-term Debt

As of June 30, 2013, the City of Morrow had total outstanding debt of \$4,268,178 comprised of \$2,655,000 in bonds payable, \$1,328,101 related to capital leases on the Morrow Tourist Center building and new equipment and \$285,077 in compensated absences balances. The increase in capital leases for FY2013 is due to the acquisition of a Sutphen Pumper Fire Truck via lease purchase in the amount of \$461,794.

### City of Morrow's Outstanding Long-Term Liabilities June 30, 2013

	Governmental Activities		Business -type Activities		Total	
	2013	2012	2013	2012	2013	2012
Capital leases	\$ 1,328,101	\$ 968,776	\$ -	\$ -	\$ 1,328,101	\$ 968,776
Bonds payable	2,655,000	3,915,000	-	-	2,655,000	3,915,000
Compensated absences	285,077	280,498	-	-	285,077	280,498
Total	<u>\$ 4,268,178</u>	<u>\$ 5,164,274</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,268,178</u>	<u>\$ 5,164,274</u>

Additional information on the City's long-term debt can be found in Note 6 of the Notes to the Financial Statements.

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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### **Currently Known Conditions Affecting the Future Operations**

The downturn in the economy continues to erode tax revenues from most sources. The significant decrease realized on real estate values, especially in Clayton County, over the past couple of years continues to challenge our future economic growth. Over the past three years, major interstate interchange construction has been ongoing at I-75 and Highway 54, which has greatly impacted traffic through the city. The Georgia Department of Transportation finalized construction of the new interchange at end of June 2012. City leaders are hopeful that this new interchange and the improved traffic flow, along with the completion of the new International Concourse with direct access off of Interstate 75 to Hartsfield Jackson Atlanta International Airport will be major factors influencing future development and redevelopment opportunities within the City of Morrow. Over the past year, the City has seen increased activity in revenues for permits for new residential construction and increased activity in new business, which is helping to offset some of the negative impacts of additional closures of existing big box retailers.

### **Factors Affecting the FY 2013 - 14 Budget**

The City Council of City of Morrow considered many factors when approving the City's 2014 budget and are very aware of present economic conditions, forecasts for a very slow recovery, and the effects on its citizens and the levels of service provided by the City. The City Council increased calendar year 2013 property taxes from a rate of 7.5 mils to 9.5 mils.

Annually, the City Manager submits to the City Council a proposed operating budget for the coming fiscal year which is required to be approved by June 30. Public hearings are held prior to adoption to allow citizens the opportunity to comment on the proposed budget.

Budgets are adopted for the General Fund, the Hotel/Motel Tax Fund, the Confiscated Assets Fund, the Rental Car Excise Fund, the E911 Communications Fund, the SPLOST Fund, the Sanitation Fund, and The Morrow Center Fund. Budgets for the Enterprise funds are prepared for planning and control purposes only. The legal level of budgetary control is the department level, with the City Council being the only body authorized to make amendments to the budget. During the year, no changes were made to ease in budget appropriations between the original budget and the final amended budget for the City's General Fund.

### **Contacting the City's Financial Management**

This report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Finance, City of Morrow, 1500 Morrow Rd, Morrow, Georgia 30260, 770-961-4002 or via email at [ddefnall@cityofmorrow.com](mailto:ddefnall@cityofmorrow.com).

**CITY OF MORROW, GEORGIA**

**STATEMENT OF NET POSITION  
JUNE 30, 2013**

ASSETS	Primary Government			Component Units		
	Governmental Activities	Business-type Activities	Total Primary Government	Downtown Development Authority	Morrow Business and Tourism Association	Morrow Housing Authority
Cash and cash equivalents	\$ 2,077,159	\$ 77,817	\$ 2,154,976	\$ 11,134	\$ 21,905	\$ 105
Investments	1,321,062	-	1,321,062	-	-	-
Taxes receivable	218,512	-	218,512	-	-	-
Accounts receivable	17,479	74,236	91,715	909,231	8,040	1,000
Due from primary government	-	-	-	-	12,727	-
Due from component unit	3,421,583	-	3,421,583	-	-	-
Due from other governments	476,722	-	476,722	-	-	-
Prepaid expenses	287,189	-	287,189	-	3,947	-
Internal balances	(86,049)	86,049	-	-	-	-
Assets held for resale	1,634,276	-	1,634,276	-	-	75,000
Capital assets:						
Nondepreciable	4,945,046	-	4,945,046	7,594,671	-	-
Depreciable, net of accumulated depreciation	13,426,584	4,574,608	18,001,192	13,055,189	-	-
Total assets	<u>27,739,563</u>	<u>4,812,710</u>	<u>32,552,273</u>	<u>21,570,225</u>	<u>46,619</u>	<u>76,105</u>
<b>LIABILITIES</b>						
Accounts payable	316,817	79,652	396,469	24,453	1,762	329
Accrued liabilities	198,315	1,766	200,081	22,305	8,016	-
Unearned revenues	-	86,937	86,937	2,217	-	-
Customer deposits payable	-	10,950	10,950	-	-	-
Due to primary government	-	-	-	3,421,583	-	-
Due to component unit	12,727	-	12,727	-	-	-
Capital leases due within one year	116,464	-	116,464	-	-	-
Capital leases due in more than one year	1,211,637	-	1,211,637	-	-	-
Notes payable due within one year	-	-	-	79,700	-	-
Notes payable due in more than one year	-	-	-	999,601	-	-
Bonds payable due within one year	1,305,000	-	1,305,000	494,430	-	-
Bonds payable due in more than one year	1,350,000	-	1,350,000	8,236,885	-	-
Compensated absences due within one year	256,600	-	256,600	-	-	-
Compensated absences due in more than one year	28,477	-	28,477	-	-	-
Total liabilities	<u>4,796,037</u>	<u>179,305</u>	<u>4,975,342</u>	<u>13,281,174</u>	<u>9,778</u>	<u>329</u>
<b>NET POSITION</b>						
Net investment in capital assets	14,388,529	4,574,608	18,963,137	10,839,244	-	-
Restricted for law enforcement	43,201	-	43,201	-	-	-
Restricted for other capital projects	1,258,635	-	1,258,635	-	-	-
Unrestricted	7,253,161	58,797	7,311,958	(2,550,193)	36,841	75,776
Total net position	<u>\$ 22,943,526</u>	<u>\$ 4,633,405</u>	<u>\$ 27,576,931</u>	<u>\$ 8,289,051</u>	<u>\$ 36,841</u>	<u>\$ 75,776</u>

The accompanying notes are an integral part of these financial statements.

**CITY OF MORROW, GEORGIA**  
**STATEMENT OF ACTIVITIES**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

Functions/Programs	Program Revenues				Net (Expenses) Revenues and Changes in Net Position						
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			Component Units			
					Governmental Activities	Business-type Activities	Total	Downtown Development Authority	Morrow Business and Tourism Association	Morrow Housing Authority	
<b>Primary government:</b>											
Governmental activities:											
General government	\$ 2,330,884	\$ 1,058,252	\$ -	\$ -	\$ (1,272,632)	\$ -	\$ (1,272,632)	\$ -	\$ -	\$ -	\$ -
Judicial	299,269	-	-	-	(299,269)	-	(299,269)	-	-	-	-
Public safety	5,837,934	2,990,715	215,044	-	(2,632,175)	-	(2,632,175)	-	-	-	-
Public works	2,250,389	-	-	1,615,952	(634,437)	-	(634,437)	-	-	-	-
Economic development	295,928	-	-	-	(295,928)	-	(295,928)	-	-	-	-
Interest on long-term debt	171,835	-	-	-	(171,835)	-	(171,835)	-	-	-	-
Total governmental activities	<u>11,186,239</u>	<u>4,048,967</u>	<u>215,044</u>	<u>1,615,952</u>	<u>(5,306,276)</u>	<u>-</u>	<u>(5,306,276)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Business-type activities:											
Sanitation	837,610	956,336	-	-	-	118,726	118,726	-	-	-	-
Morrow Center	411,498	160,788	-	-	-	(250,710)	(250,710)	-	-	-	-
Total business-type activities	<u>1,249,108</u>	<u>1,117,124</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(131,984)</u>	<u>(131,984)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total primary government	<u>\$ 12,435,347</u>	<u>\$ 5,166,091</u>	<u>\$ 215,044</u>	<u>\$ 1,615,952</u>	<u>(5,306,276)</u>	<u>(131,984)</u>	<u>(5,438,260)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Component units:</b>											
Downtown Development Authority	\$ 1,231,720	\$ 280,586	\$ 679,061	\$ -	-	-	-	(272,073)	-	-	-
Morrow Business and Tourism Association	282,724	9,207	8,302	-	-	-	-	-	(265,215)	-	-
Morrow Housing Authority	384	-	1,000	-	-	-	-	-	-	-	616
Total component units	<u>\$ 1,514,828</u>	<u>\$ 289,793</u>	<u>\$ 688,363</u>	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(272,073)</u>	<u>(265,215)</u>	<u>-</u>	<u>616</u>
General revenues:											
Property taxes					1,926,089	-	1,926,089	-	-	-	-
Sales taxes					1,707,532	-	1,707,532	-	-	-	-
Insurance premium tax					321,091	-	321,091	-	-	-	-
Alcoholic beverage taxes					94,882	-	94,882	-	-	-	-
Other taxes					629,398	-	629,398	-	304,814	-	-
Miscellaneous					140,608	-	140,608	-	-	-	-
Franchise taxes					659,513	-	659,513	-	-	-	-
Unrestricted investment earnings					3,589	-	3,589	34,382	12	-	-
Gain on sale of capital assets					17,273	-	17,273	-	-	-	-
Transfers					(675)	675	-	-	-	-	-
Total general revenues and transfers					<u>5,499,300</u>	<u>675</u>	<u>5,499,975</u>	<u>34,382</u>	<u>304,826</u>	<u>-</u>	<u>-</u>
Change in net position					<u>193,024</u>	<u>(131,309)</u>	<u>61,715</u>	<u>(237,691)</u>	<u>39,611</u>	<u>616</u>	
Net position, beginning of year					<u>22,795,918</u>	<u>4,764,714</u>	<u>27,560,632</u>	<u>8,638,722</u>	<u>(2,770)</u>	<u>75,160</u>	
Prior period adjustment					<u>(45,416)</u>	<u>-</u>	<u>(45,416)</u>	<u>(111,980)</u>	<u>-</u>	<u>-</u>	
Net position, beginning of year, as restated					<u>22,750,502</u>	<u>4,764,714</u>	<u>27,515,216</u>	<u>8,526,742</u>	<u>(2,770)</u>	<u>75,160</u>	
Net position, end of year					<u>\$ 22,943,526</u>	<u>\$ 4,633,405</u>	<u>\$ 27,576,931</u>	<u>\$ 8,289,051</u>	<u>\$ 36,841</u>	<u>\$ 75,776</u>	

The accompanying notes are an integral part of these financial statements

# CITY OF MORROW, GEORGIA

## BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2013

ASSETS	General	SPLOST Fund	Other Governmental Funds	Totals Governmental Funds
Cash and cash equivalents	\$ 947,952	\$ 1,024,076	\$ 105,131	\$ 2,077,159
Investments	1,321,062	-	-	1,321,062
Taxes receivable	157,701	-	60,811	218,512
Accounts receivable	569	-	16,910	17,479
Advance to component unit	3,421,583	-	-	3,421,583
Due from other governments	237,296	239,426	-	476,722
Due from other funds	28,574	-	-	28,574
Prepaid expenditures	287,189	-	-	287,189
Assets held for resale	1,634,276	-	-	1,634,276
Total assets	<u>\$ 8,036,202</u>	<u>\$ 1,263,502</u>	<u>\$ 182,852</u>	<u>\$ 9,482,556</u>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>				
<b>LIABILITIES</b>				
Accounts payable	\$ 281,412	\$ 4,867	\$ 30,538	\$ 316,817
Accrued liabilities	166,499	-	7,365	173,864
Due to component unit	12,727	-	-	12,727
Due to other funds	12,875	-	101,748	114,623
Total liabilities	<u>473,513</u>	<u>4,867</u>	<u>139,651</u>	<u>618,031</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Unavailable revenue - property taxes	73,520	-	-	73,520
Total deferred inflows of resources	<u>73,520</u>	<u>-</u>	<u>-</u>	<u>73,520</u>
<b>FUND BALANCES</b>				
Nonspendable:				
Prepaid expenditures	287,189	-	-	287,189
Advances	3,421,583	-	-	3,421,583
Assets held for resale	1,634,276	-	-	1,634,276
Restricted for:				
Law enforcement	-	-	43,201	43,201
Other capital projects	-	1,258,635	-	1,258,635
Unassigned:				
Total fund balances	<u>7,489,169</u>	<u>1,258,635</u>	<u>43,201</u>	<u>8,791,005</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 8,036,202</u>	<u>\$ 1,263,502</u>	<u>\$ 182,852</u>	
Amounts reported for governmental activities in the statement of net position are different because:				
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.				18,371,630
Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.				73,520
Certain liabilities are not due and payable in the current period and are therefore not reported in the funds.				<u>(4,292,629)</u>
Net position of governmental activities				<u>\$ 22,943,526</u>

The accompanying notes are an integral part of these financial statements.

## CITY OF MORROW, GEORGIA

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	General	SPLOST Fund	Other Governmental Funds	Totals Governmental Funds
<b>Revenues</b>				
Property taxes	\$ 1,898,449	\$ -	\$ -	\$ 1,898,449
Other taxes	2,123,504	-	629,399	2,752,903
Charges for services	267,102	-	132,349	399,451
Licenses and permits	1,040,023	-	-	1,040,023
Intergovernmental	663,477	1,613,588	-	2,277,065
Franchise fees	659,513	-	-	659,513
Fines and forfeitures	2,093,656	-	67,404	2,161,060
Interest revenue	3,528	2,364	61	5,953
Rental income	26,593	-	-	26,593
Other revenues	114,015	-	-	114,015
Total revenues	8,889,860	1,615,952	829,213	11,335,025
<b>Expenditures</b>				
Current:				
General government	2,281,432	-	-	2,281,432
Judicial	300,913	-	-	300,913
Public safety	5,748,843	-	362,523	6,111,366
Public works	1,515,636	-	-	1,515,636
Economic development	-	-	304,814	304,814
Capital outlay	-	38,513	-	38,513
Debt service:				
Principal	102,469	1,260,000	-	1,362,469
Interest	179,345	-	-	179,345
Total expenditures	10,128,638	1,298,513	667,337	12,094,488
Excess (deficiency) of revenues over (under) expenditures	(1,238,778)	317,439	161,876	(759,463)
<b>Other financing sources (uses)</b>				
Transfers in	443,311	-	132,349	575,660
Transfers out	(251,750)	-	(324,585)	(576,335)
Proceeds from capital lease	461,794	-	-	461,794
Proceeds from the sale of capital assets	65,762	-	-	65,762
Total other financing sources (uses)	719,117	-	(192,236)	526,881
Net change in fund balances	(519,661)	317,439	(30,360)	(232,582)
<b>Fund balances, beginning of year</b>	8,008,830	941,196	73,561	9,023,587
<b>Fund balances, end of year</b>	\$ 7,489,169	\$ 1,258,635	\$ 43,201	\$ 8,791,005

The accompanying notes are an integral part of these financial statements.

**CITY OF MORROW, GEORGIA**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

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Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds	\$ (232,582)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.	(457,151)
The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, donations) is to decrease net position.	(48,489)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	27,640
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.	900,675
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	<u>2,931</u>
	<u>\$ 193,024</u>

**The accompanying notes are an integral part of these financial statements.**

## CITY OF MORROW, GEORGIA

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET (GAAP BASIS) AND ACTUAL GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
<b>Revenues:</b>				
Property taxes	\$ 1,895,000	\$ 1,895,000	\$ 1,898,449	\$ 3,449
Other taxes	2,035,000	2,035,000	2,123,504	88,504
Charges for services	368,265	368,265	267,102	(101,163)
Licenses and permits	999,135	999,135	1,040,023	40,888
Intergovernmental	450,000	450,000	663,477	213,477
Franchise fees	704,500	704,500	659,513	(44,987)
Fines and forfeitures	3,193,000	3,193,000	2,093,656	(1,099,344)
Interest revenue	1,600	1,600	3,528	1,928
Rental income	27,000	27,000	26,593	(407)
Other revenues	2,250	2,250	114,015	111,765
Total revenues	9,675,750	9,675,750	8,889,860	(785,890)
<b>Expenditures:</b>				
<b>Current:</b>				
<b>General government:</b>				
Mayor / Commission	211,454	211,454	207,851	3,603
Elections	2,500	2,500	95	2,405
General administration	1,082,478	1,082,478	1,203,770	(121,292)
Finance	551,611	551,611	542,464	9,147
Economic development	315,091	315,091	327,252	(12,161)
Capital outlay	104,814	104,814	-	104,814
Total general government	2,267,948	2,267,948	2,281,432	(13,484)
<b>Judicial:</b>				
Municipal court	450,125	450,125	300,913	149,212
<b>Public safety:</b>				
Police	3,009,070	3,009,070	2,855,082	153,988
Fire	2,476,122	2,476,122	2,364,393	111,729
Capital outlay	1,161,000	1,161,000	529,368	631,632
Total public safety	6,646,192	6,646,192	5,748,843	897,349
<b>Public works:</b>				
Administration	1,206,782	1,206,782	1,263,140	(56,358)
Capital outlay	387,358	387,358	252,496	134,862
Total public works	1,594,140	1,594,140	1,515,636	78,504
<b>Debt service</b>				
	242,659	242,659	281,814	(39,155)
Total expenditures	11,201,064	11,201,064	10,128,638	1,072,426
Excess (deficiency) of revenues over (under) expenditures	(1,525,314)	(1,525,314)	(1,238,778)	286,536

(Continued)

**CITY OF MORROW, GEORGIA**

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES ·  
BUDGET (GAAP BASIS) AND ACTUAL  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
<b>Other financing sources (uses)</b>				
Transfers in	\$ 364,875	\$ 364,875	\$ 443,311	\$ 78,436
Transfers out	(189,719)	(189,719)	(251,750)	(62,031)
Proceeds from capital lease	1,350,158	1,350,158	461,794	(888,364)
Proceeds from the sale of capital assets	-	-	65,762	65,762
Total other financing sources (uses)	<u>1,525,314</u>	<u>1,525,314</u>	<u>719,117</u>	<u>(806,197)</u>
Net change in fund balances	-	-	(519,661)	(519,661)
<b>Fund balances, beginning of year</b>	<u>8,008,830</u>	<u>8,008,830</u>	<u>8,008,830</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 8,008,830</u>	<u>\$ 8,008,830</u>	<u>\$ 7,489,169</u>	<u>\$ (519,661)</u>

The accompanying notes are an integral part of these financial statements.

**CITY OF MORROW, GEORGIA**

**STATEMENT OF NET POSITION  
 PROPRIETARY FUND  
 JUNE 30, 2013**

	<u>Sanitation Fund</u>	<u>Morrow Center Fund</u>	<u>Totals</u>
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	\$ 3,321	\$ 74,496	\$ 77,817
Accounts receivable	69,705	4,531	74,236
Due from other funds	73,174	12,875	86,049
Total current assets	<u>146,200</u>	<u>91,902</u>	<u>238,102</u>
<b>NONCURRENT ASSETS</b>			
Capital assets - depreciable, net	-	4,574,608	4,574,608
Total noncurrent assets	<u>-</u>	<u>4,574,608</u>	<u>4,574,608</u>
Total assets	<u>146,200</u>	<u>4,666,510</u>	<u>4,812,710</u>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Accounts payable	73,357	6,295	79,652
Accrued liabilities	-	1,766	1,766
Customer deposits payable	-	10,950	10,950
Unearned revenues	72,843	14,094	86,937
Total current liabilities	<u>146,200</u>	<u>33,105</u>	<u>179,305</u>
<b>NET POSITION</b>			
Investment in capital assets	-	4,574,608	4,574,608
Unrestricted	-	58,797	58,797
Total net position	<u>\$ -</u>	<u>\$ 4,633,405</u>	<u>\$ 4,633,405</u>

The accompanying notes are an integral part of these financial statements.

**CITY OF MORROW, GEORGIA**

**STATEMENT OF REVENUES, EXPENSES AND  
CHANGES IN FUND NET POSITION  
PROPRIETARY FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Sanitation Fund</u>	<u>Morrow Center Fund</u>	<u>Totals</u>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 956,336	\$ 160,788	\$ 1,117,124
Total operating revenues	<u>956,336</u>	<u>160,788</u>	<u>1,117,124</u>
<b>OPERATING EXPENSES</b>			
Personal services	-	104,379	104,379
Purchased or contracted services	837,610	175,810	1,013,420
Depreciation	-	131,309	131,309
Total operating expenses	<u>837,610</u>	<u>411,498</u>	<u>1,249,108</u>
Operating income (loss)	118,726	(250,710)	(131,984)
<b>TRANSFERS</b>			
Transfers in	-	119,401	119,401
Transfers out	(118,726)	-	(118,726)
Total transfers	<u>(118,726)</u>	<u>119,401</u>	<u>675</u>
Change in net position	-	(131,309)	(131,309)
<b>NET POSITION, beginning of year</b>	<u>-</u>	<u>4,764,714</u>	<u>4,764,714</u>
<b>NET POSITION, end of year</b>	<u>\$ -</u>	<u>\$ 4,633,405</u>	<u>\$ 4,633,405</u>

The accompanying notes are an integral part of these financial statements.

# CITY OF MORROW, GEORGIA

## STATEMENT OF CASH FLOWS PROPRIETARY FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Sanitation Fund	Morrow Center Fund	Totals
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers and users	\$ 876,396	\$ 144,537	\$ 1,020,933
Payments to suppliers	(824,439)	(263,526)	(1,087,965)
Payments to employees	-	(104,379)	(104,379)
Net cash provided by (used in) operating activities	51,957	(223,368)	(171,411)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	(118,726)	119,401	675
Net cash provided by (used in) noncapital financing activities	(118,726)	119,401	675
Decrease in cash and cash equivalents	(66,769)	(103,967)	(170,736)
<b>Cash and cash equivalents:</b>			
Beginning of year	70,090	178,463	248,553
End of year	\$ 3,321	\$ 74,496	\$ 77,817
<b>Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:</b>			
Operating income (loss)	\$ 118,726	\$ (250,710)	\$ (131,984)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
Depreciation	-	131,309	131,309
Changes in assets and liabilities:			
Increase in accounts receivable	(6,766)	(3,376)	(10,142)
Increase in due from other funds	(73,174)	(12,875)	(86,049)
Decrease in inventory	-	7,168	7,168
Increase in accounts payable	5,291	3,843	9,134
Increase in accrued liabilities	7,880	-	7,880
Decrease in unearned revenue	-	(8,391)	(8,391)
Decrease in customer deposits	-	(11,988)	(11,988)
Decrease in due to other funds	-	(78,348)	(78,348)
Net cash provided by (used in) operating activities	\$ 51,957	\$ (223,368)	\$ (171,411)

The accompanying notes are an integral part of these financial statements.

## **NOTES TO THE FINANCIAL STATEMENTS**

# CITY OF MORROW, GEORGIA

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the City of Morrow, Georgia (the "City") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

#### **A. The Financial Reporting Entity**

The City was incorporated in 1943 and operates under an elected Council-Manager form of government. The City Manager is the head of the administrative branch of government. As such, he is responsible for the day-to-day operations of city government. The legislative branch of the City is vested in the Mayor and four (4) Council members with an appointed City Manager. The City provides the following services and operations as authorized by its charter: public safety (police and fire); highways and streets; sanitation; parks and recreation; community development; planning and zoning; and general administrative services. As required by accounting principles generally accepted in the United States of America, these financial statements present the City and its component units, legally-separate entities for which the City is financially accountable.

Based upon criteria set forth by Governmental Accounting Standards Board (GASB) Statement 14 and as amended by GASB Statement 39 and GASB Statement 61, the City was determined to have the following component units as of June 30, 2013.

**Morrow Business and Tourism Association.** The Morrow Business and Tourism Association, Inc. (MBTA) is a vital economic partner for the City of Morrow. Tourism contracts between the MBTA and the City provide economies of scale, resource efficiencies, and employee benefit packages that neither party would be able to achieve on their own. The City provides for a substantial portion of the MBTA's budget and appoints a voting majority of the MBTA's Board. The MBTA is presented as a discretely presented component unit.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. The Financial Reporting Entity(Continued)

**City of Morrow Downtown Development Authority.** The City of Morrow Downtown Development Authority (DDA) was formed during the year ended June 30, 2004, to become the City's redevelopment tool for commercial revitalization. Property acquisition, renovation, and demolition are only a few priorities of the DDA. The City provides a substantial portion of the DDA's budget and appoints a voting majority of the DDA's Board. The DDA is presented as a discretely presented component unit.

**City of Morrow Housing Authority.** The City of Morrow Housing Authority (Authority) was formed during the year ended June 30, 2009, to provide affordable housing to the citizens of Morrow. The City provides a substantial portion of the Authority's budget and appoints a voting majority of the Authority's Board. The Housing Authority is presented as a discretely presented component unit.

These three component units are reported in separate columns in the City's government-wide financial statements to emphasize that they are legally separate from the City. They are presented as component units because the City appoints the voting majority of the Boards and is financially accountable for them. Separate financial statements for these component units are not available.

#### B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the primary government. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, franchise taxes, licenses, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The **Special Purpose Local Option Sales Tax Fund (SPLOST)** is a capital projects fund used to account for the revenues and expenditures relating to the 2008 1% Special Purpose Local Option Sales Tax.

The City reports the following major proprietary funds:

The **Sanitation Fund** accounts for the operations of commercial and residential waste removal within the City. All activities necessary to provide such services are accounted for in this fund.

The **Morrow Center Fund** accounts for the operations of the Morrow Conference Center. All activities necessary to provide such services are accounted for in this fund.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

Additionally, the City reports the following fund types:

The *special revenue funds* account for revenue sources that are legally restricted to expenditure for specific purposes.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the City's sanitation function and various other functions of the City. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges to customers for sales and services provided. The City also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for the enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Budgets and Budgetary Accounting

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Budget requests are completed in April.
2. Proposed budgets are reviewed and prepared by the City Manager for submission to the Mayor and the City Commission in May.
3. Public hearings on the proposed budget are held in May and June.
4. The budget is legally adopted by the Mayor and City Commission prior to June 30.
5. All budget revisions or changes must be approved as required by Georgia law and administrative policy. Transfer of budgeted amounts in excess of \$5,000 between departments requires the approval of the City Council. This is consistent with the legal level of budgetary control as the budget is adopted at the department level. Revisions that alter the total expenditures of any department or fund must be approved by the City Council. The City Council made several immaterial supplemental budget appropriations during the year.
6. Formal budgetary integration is employed as a management control device during the year for all the governmental funds and the enterprise funds. Budgets for the enterprise funds are prepared for planning and control purposes only.
7. Budgets for the governmental funds and the enterprise funds are adopted on a basis consistent with accounting principles generally accepted in the United States of America.
8. Revenues and expenditures of the Capital Projects Fund are budgeted on a project basis and are, therefore, excluded from presentation in the financial statements.

#### E. Cash and Cash Equivalents

Cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Generally, only investments with original maturities of three months or less meet this definition.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### F. Deposits and Investments

For purposes of the statement of cash flows, the City considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

State statutes authorize the City to invest in obligations of the U.S. Government and agencies of corporations of the U.S. Government; obligations of any state; obligations of any political subdivision of any state; certificates of deposit or time deposits of any national state bank or savings and loan which have deposits insured by the FDIC or FSLIC; prime bankers' acceptances; repurchase agreements; and the Local Government Investment Pool of the State of Georgia ("Georgia Fund 1"). Georgia Fund 1 was created under OCGA 36-83-8 and operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The fair value of the City's position in the pool is the same as the value of pool shares (\$1 per share value). The pool is regulated by the Georgia Office of State Treasurer.

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

#### G. Inventory and Prepaid Items

Inventory in the proprietary funds is valued at the lower of cost or market. The City accounts for inventory on the purchase basis. Prepaid items are accounted for using the consumption method. A prepaid item is recognized when a cash expenditure/expense is made for goods or services that were purchased for consumption, but not consumed as of June 30.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### H. Short-Term Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. For the most part, the effect of interfund activity has been removed from the government-wide statement of net position. Any residual balances outstanding between the governmental and business-type activities are reported in the government-wide statement of net position as “internal balances.” In the major fund balance sheets, these receivables and payable are classified as “due from other funds” and “due to other funds”.

#### I. Grants from Other Governments

Federal and state governmental units represent an important source of supplementary funding used to finance housing, business development employment, construction programs, capital asset additions and other activities beneficial to the community. This funding, primarily in the form of grants, is recorded in both governmental and proprietary funds. Grant contributions in the proprietary funds, which are for the purpose of construction activities, or land easement or capital asset acquisitions, are recorded as capital contributions within the statement of revenues and expenses. For all funds, a grant receivable is recorded when the City has a right to receive the related grant amounts.

#### J. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. In accordance with GASB 34, the City has elected not to include infrastructure acquired or constructed prior to July 1, 2003.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend useful lives are expensed as incurred.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### J. Capital Assets (Continued)

Major outlays for capital assets and major improvements are capitalized as projects are constructed. Interest incurred during the construction period of capital assets of the business-type activities is included as part of the capitalized value of the assets constructed. The amount of interest capitalized is calculated by offsetting interest expense incurred (from the date of borrowing until the date of completion of the project) with interest earned on investment proceeds over the same period. During the fiscal year ended June 30, 2013, there was no capitalized interest.

Depreciation is provided on the straight-line method over the following estimated useful lives:

Buildings, grounds, and improvements	15-40 years
Machinery and equipment	10 years
Furniture and fixtures	5 years
Infrastructure	15 years
Vehicles	5-10 years
Computer software	5 years
Park facilities and improvements	15 years

#### K. Long-Term Liabilities

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts and deferred charges, are deferred and amortized over the life of the bonds using the straight line method, which is not materially different than the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### L. Deferred Outflows / Inflows of Resources

The City implemented GASB Statements No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* and No. 65, *Items Previously Reported as Assets and Liabilities*, as of July 1, 2012. These new standards establish accounting and financial reporting for deferred outflows / inflows of resources and the concept of net position as the residual of all other elements presented in a statement of net position.

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense / expenditure) until then. The City did not have any items that qualified for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of fund balance that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has only one type of item, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes and these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available.

#### M. Compensated Absences

City employees accrue vacation in different amounts, according to the number of years of service. Employees under 10 years of service accrue two weeks of vacation each year. Upon reaching 10 years of service, employees can accrue three weeks per year. These days can be taken either through time off or by payment upon termination. The third week accrued for employees over 10 years of service can also be paid out as additional compensation while still employed.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### M. Compensated Absences (Continued)

Employees earn sick leave in proportion to actual hours worked. Sick leave, however, is not paid upon termination if termination is by manner other than death or retirement. One-half of the excess accrued hours over 60 days at the end of the year are paid out to employees. All vacation pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

#### N. Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve the portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Capital Projects Fund. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not constitute expenditures or liabilities. Unencumbered appropriations lapse at the end of the year. Encumbrances are re-appropriated in the following year, except for encumbrances in the Capital Projects Fund which are continuing. Encumbrances do not represent GAAP expenditures. At June 30, 2013, there were no encumbrances outstanding.

#### O. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

**Fund Balance** – Generally, fund balance represents the difference between the assets and liabilities under the current financial resources measurement focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### O. Fund Equity (Continued)

- **Nonspendable** – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.
- **Restricted** – Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- **Committed** – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the City Council through the adoption of a resolution. Only the City Council may modify or rescind the commitment.
- **Assigned** – Fund balances are reported as assigned when amounts are constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. Through resolution, the City Council has authorized the City's Finance Director or the City Manager to assign fund balances.
- **Unassigned** – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The City reports positive unassigned fund balance only in the general fund. Negative unassigned fund balances may be reported in all funds.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City's policy to use fund balance in the following order: 1) committed, 2) assigned, and 3) unassigned. The City has not adopted a minimum fund balance policy.

**Net Position** – Net position represents the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### P. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS

#### A. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that “certain liabilities are not due and payable in the current period and therefore are not reported in the funds.” The details of this \$4,292,629 difference are as follows:

Capital leases	\$ 1,328,101
Bonds payable	2,655,000
Compensated absences	285,077
Accrued interest	<u>24,451</u>
Net adjustment to reduce <i>fund balance - total governmental funds</i> to arrive at <i>net position - governmental activities</i>	<u><u>\$ 4,292,629</u></u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

**B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities**

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense.” The details of this \$457,151 difference are as follows:

Capital outlay	\$ 858,176
Depreciation expense	(1,315,327)
	_____
Net adjustment to decrease <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ (457,151)
	_____

Another element of that reconciliation explains that “The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.” The details of this \$900,675 difference are as follows:

Principal retirement of long-term debt	\$ 1,362,469
Proceeds from capital lease	(461,794)
	_____
Net adjustment to increase <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ 900,675
	_____

## NOTES TO FINANCIAL STATEMENTS

### NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

#### B. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities (Continued)

Another element of that reconciliation explains that “Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.” The details of this \$2,931 difference are as follows:

Change in accrued interest	\$ 7,510
Change in compensated absences	(4,579)
Net adjustment to increase <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	\$ 2,931
	\$ 2,931

### NOTE 3. DEPOSITS AND INVESTMENTS

Total deposits and investments as of June 30, 2013, are summarized as follows:

Amounts as presented on the entity-wide Statement of Net Position:	
Cash and cash equivalents	\$ 2,154,976
Investments	1,321,062
Component Units - cash and cash equivalents	33,144
Total	\$ 3,509,182
Cash deposited with financial institutions	\$ 2,188,120
Cash deposited with Georgia Fund 1	1,321,062
Total	\$ 3,509,182

## NOTES TO FINANCIAL STATEMENTS

### NOTE 3. DEPOSITS AND INVESTMENTS (CONTINUED)

**Credit risk.** State statutes authorize the City to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by state law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. It is the City's policy to limit its investments to those allowed and authorized by state law. As of June 30, 2013, the City's investment in Georgia Fund 1 was rated AAf by Standard & Poor's.

At June 30, 2013, the City had the following investments:

<u>Investment</u>	<u>Maturities</u>	<u>Fair Value</u>
Georgia Fund 1	43 day weighted average	<u>\$ 1,321,062</u>

**Georgia Fund 1**, created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standard & Poor's criteria for AAf rated money market funds. However, Georgia Fund 1 operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1.00 per share value). Net asset value is calculated weekly to ensure stability.

The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1.00 per share.

**Interest rate risk.** The City does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**Custodial credit risk – deposits.** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. As of June 30, 2013, all of the City's bank balances were covered by either federal depository insurance or by collateral held by the City's agent in the City's name.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 3. DEPOSITS AND INVESTMENTS (CONTINUED)

**Custodial Credit Risk – Investments.** Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State statutes require all investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities.

### NOTE 4. RECEIVABLES

Receivables as of year-end, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>SPLOST</u>	<u>Nonmajor Governmental</u>	<u>Sanitation</u>	<u>Morrow Center</u>	<u>Total</u>
Receivables:						
Taxes	\$ 168,272	\$ -	\$ 166,437	\$ -	\$ -	\$ 334,709
Accounts	569	-	16,910	69,705	4,531	91,715
Due from						
other governments	<u>237,296</u>	<u>239,426</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>476,722</u>
Gross receivables	406,137	239,426	183,347	69,705	4,531	903,146
Less: allowance	<u>(10,571)</u>	<u>-</u>	<u>(105,626)</u>	<u>-</u>	<u>-</u>	<u>(116,197)</u>
Total receivables	<u>\$ 395,566</u>	<u>\$ 239,426</u>	<u>\$ 77,721</u>	<u>\$ 69,705</u>	<u>\$ 4,531</u>	<u>\$ 786,949</u>

### Property Taxes

Property taxes were levied on August 14, 2012, (Levy Date) based upon property values assessed as of January 1. The billings were mailed on September 28, 2012, and payable on or before December 12, 2012, for the fiscal year 2013 tax. Taxes not paid within 30 days of the December 12th due date are subject to property tax liens on December 13, 2012. Property tax revenues are recognized when levied to the extent they result in current receivables.

The tax rate levied during fiscal year 2013 for the City's operations was 7.5 mills (mill equals \$1 per thousand dollars of assessed value).

## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS

#### A. Primary Government

Capital asset activity for the year ended June 30, 2013, was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
<b>Governmental activities:</b>				
Capital assets, not being depreciated:				
Land	\$ 4,773,585	\$ -	\$ -	\$ 4,773,585
Infrastructure in process	132,948	38,513	-	171,461
Total capital assets, not being depreciated	<u>4,906,533</u>	<u>38,513</u>	<u>-</u>	<u>4,945,046</u>
Capital assets, being depreciated:				
Buildings, grounds, and improvements	4,447,700	27,171	-	4,474,871
Machinery and equipment	925,029	25,000	(75,452)	874,577
Furniture and fixtures	230,876	-	-	230,876
Infrastructure	12,671,214	-	-	12,671,214
Vehicles	2,763,931	598,885	(273,870)	3,088,946
Computer software	449,702	7,585	-	457,287
Park facilities and improvements	890,058	161,022	-	1,051,080
Total capital assets, being depreciated	<u>22,378,510</u>	<u>819,663</u>	<u>(349,322)</u>	<u>22,848,851</u>
Less accumulated depreciation for:				
Buildings, grounds, and improvements	(2,097,165)	(120,517)	-	(2,217,682)
Machinery and equipment	(542,500)	(75,970)	75,452	(543,018)
Furniture and fixtures	(226,298)	(4,578)	-	(230,876)
Infrastructure	(2,416,978)	(844,748)	-	(3,261,726)
Vehicles	(2,351,738)	(191,886)	225,381	(2,318,243)
Computer software	(431,242)	(8,223)	-	(439,465)
Park facilities and improvements	(341,852)	(69,405)	-	(411,257)
Total accumulated depreciation	<u>(8,407,773)</u>	<u>(1,315,327)</u>	<u>300,833</u>	<u>(9,422,267)</u>
Total capital assets, being depreciated, net	<u>13,970,737</u>	<u>(495,664)</u>	<u>(48,489)</u>	<u>13,426,584</u>
Governmental activities capital assets, net	<u>\$ 18,877,270</u>	<u>\$ (457,151)</u>	<u>\$ (48,489)</u>	<u>\$ 18,371,630</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS (CONTINUED)

#### A. Primary Government (Continued)

	Beginning Balance	Increases	Decreases	Ending Balance
<b>Business-type activities:</b>				
Capital assets, being depreciated:				
Buildings, grounds, and improvements	\$ 4,998,021	\$ -	\$ -	\$ 4,998,021
Machinery and equipment	8,752	-	-	8,752
Furniture and fixtures	27,417	-	-	27,417
Total capital assets, being depreciated	5,034,190	-	-	5,034,190
Less accumulated depreciation for:				
Buildings, grounds, and improvements	(312,377)	(124,951)	-	(437,328)
Machinery and equipment	(2,188)	(875)	-	(3,063)
Furniture and fixtures	(13,708)	(5,483)	-	(19,191)
Total accumulated depreciation	(328,273)	(131,309)	-	(459,582)
Business-type activities capital assets, net	\$ 4,705,917	\$ (131,309)	\$ -	\$ 4,574,608

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 83,589
Public safety	272,635
Public works	959,103
Total depreciation expense - governmental activities	\$ 1,315,327
Business-type activities:	
Morrow Center	\$ 131,309
Total depreciation expense - business-type activities	\$ 131,309

## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS (CONTINUED)

#### B. Discretely Presented Component Unit – Downtown Development Authority

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets, not being depreciated:				
Land	\$ 7,594,671	\$ -	\$ -	\$ 7,594,671
Total capital assets, not being depreciated	<u>7,594,671</u>	<u>-</u>	<u>-</u>	<u>7,594,671</u>
Capital assets, being depreciated:				
Buildings, grounds, and improvements	11,772,202	-	-	11,772,202
Infrastructure	4,845,232	-	-	4,845,232
Furniture and fixtures	110,998	-	-	110,998
Signs	53,131	-	-	53,131
Total capital assets, being depreciated	<u>16,781,563</u>	<u>-</u>	<u>-</u>	<u>16,781,563</u>
Less accumulated depreciation for:				
Buildings, grounds, and improvements	(2,457,117)	(443,466)	-	(2,900,583)
Infrastructure	(557,173)	(152,785)	-	(709,958)
Furniture and fixtures	(72,857)	(19,382)	-	(92,239)
Signs	(20,052)	(3,542)	-	(23,594)
Total accumulated depreciation	<u>(3,107,199)</u>	<u>(619,175)</u>	<u>-</u>	<u>(3,726,374)</u>
Total capital assets, being depreciated, net	<u>13,674,364</u>	<u>(619,175)</u>	<u>-</u>	<u>13,055,189</u>
Total capital assets, net	<u>\$ 21,269,035</u>	<u>\$ (619,175)</u>	<u>\$ -</u>	<u>\$ 20,649,860</u>

Included in the above amount is a development known as “Old Towne Morrow”, whose assets had a net book value of approximately \$8.5 million as of June 30, 2013. Due to the continued downturn in the economy, the development has been temporarily closed.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. LONG-TERM DEBT

#### A. Primary Government

Long-term liability activity for the year ended June 30, 2013, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
<b>Governmental activities:</b>					
Capital leases	\$ 968,776	\$ 461,794	\$ (102,469)	\$ 1,328,101	\$ 116,464
Bonds payable	3,915,000	-	(1,260,000)	2,655,000	1,305,000
Compensated absences	280,498	246,213	(241,634)	285,077	256,600
Governmental activities Long-term liabilities	<u>\$ 5,164,274</u>	<u>\$ 708,007</u>	<u>\$ (1,604,103)</u>	<u>\$ 4,268,178</u>	<u>\$ 1,678,064</u>

Compensated absences are substantially liquidated by the General Fund.

**Capital leases.** At June 30, 2003, the City was obligated under a capital lease with the Clayton County Tourism Authority (the County), covering the Morrow Welcome Center building (the building). In August 2003, the lease was terminated in conjunction with a bond issue described in the following paragraph.

During August 2003, the Downtown Development Authority of the City of Morrow, a component unit of the City, issued bonds in the amount of \$1,500,000. The proceeds of this bond were used to purchase the building from the County. Additionally, the Authority and the City executed a new capital lease agreement covering the building. The gross amount of the building recorded on the City's books as a capital asset under this capital lease was \$1,500,000.

During the current year, the City entered into a lease agreement for a new fire truck. The lease agreement qualifies as a capital lease for accounting purposes (title transfers at the end of the lease term). This lease has an annual interest rate of 2.45% and the gross amount of the fire truck under this capital lease is \$461,794.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. LONG-TERM DEBT (CONTINUED)

The following is a schedule of future minimum lease payments under the capital leases, and the present value of the net minimum lease payments at June 30, 2013:

**Fiscal year ending June 30,**

2014	\$ 160,190
2015	160,190
2016	160,190
2017	160,190
2018	160,190
2019-2023	761,794
2024	6,842
Total minimum lease payments	1,569,586
Less amount representing interest	(241,485)
Present value of minimum lease payments	\$ 1,328,101

**Revenue Bonds.** In June 2009, the City issued revenue bonds where the City pledged income derived from a 1% special purpose local option sales tax levied by Clayton County to pay debt service. The City's SPLOST revenue bonds outstanding at June 30, 2013, are as follows:

Purpose	Interest Rate	Term	Due Date	Original Amount	Outstanding Amount
Various SPLOST Projects	3.44%	6 years	2015	\$ 5,135,000	\$ 2,655,000

Revenue bond debt service requirements to maturity are as follows:

	Principal	Interest	Total
Fiscal year ending June 30,			
2014	\$ 1,305,000	\$ 91,332	\$ 1,396,332
2015	1,350,000	46,440	1,396,440
Total	\$ 2,655,000	\$ 137,772	\$ 2,792,772

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. LONG-TERM DEBT (CONTINUED)

#### B. Discretely Presented Component Unit – Downtown Development Authority

The following is a summary of long-term debt activity for the Downtown Development Authority for the year ended June 30, 2013:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
<b>Development Authority</b>					
Bonds payable	\$ 9,202,790	\$ -	\$ (471,475)	\$ 8,731,315	\$ 494,430
Note payable	1,142,044	-	(62,743)	1,079,301	79,700
<b>Development Authority</b>					
Long-term liabilities	<u>\$ 10,344,834</u>	<u>\$ -</u>	<u>\$ (534,218)</u>	<u>\$ 9,810,616</u>	<u>\$ 574,130</u>

**Bonds Payable.** The Downtown Development Authority of the City of Morrow, issued bonds in the amount of \$1,500,000 in August 2003. The proceeds of these bonds were used to purchase the Morrow Welcome Center building from the County. In June 2007, the Authority issued bonds (Series 2007) in the amount of \$10,000,000. The proceeds of these bonds were used to purchase the Macy's Building from the City. In May 2008, the Authority issued new bonds (Series 2008) to refinance the Series 2007 bonds at a lower interest rate. Bonds payable at June 30, 2013, are as follows:

<u>Purpose</u>	<u>Interest Rate</u>	<u>Term</u>	<u>Due Date</u>	<u>Original Amount</u>	<u>Outstanding Amount</u>
Welcome Center Building	3.86%	20 years	2024	\$ 1,500,000	\$ 897,315
Macy's Building	3.39%	10 years	2017	10,000,000	7,834,000
					<u>\$ 8,731,315</u>

**Bonds Payable. (Continued)** Debt service requirements to maturity on the revenue bonds are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Fiscal year ending June 30,			
2014	\$ 494,430	\$ 299,125	\$ 793,555
2015	517,345	281,972	799,317
2016	534,374	264,027	798,401
2017	6,603,521	245,489	6,849,010
2018	86,792	21,190	107,982
2019 - 2023	487,687	52,225	539,912
2024	7,166	66	7,232
Total	<u>\$ 8,731,315</u>	<u>\$ 1,164,094</u>	<u>\$ 9,895,409</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. LONG-TERM DEBT (CONTINUED)

#### B. Discretely Presented Component Unit – Downtown Development Authority (Continued)

**Notes payable.** During September 2009, the Downtown Development Authority incurred debt in the amount of \$1,300,000 to finance the purchase of an office building complex. The terms of the note are as follows:

Purpose	Interest Rate	Term	Due Date	Original Amount	Amount
Office complex purchase	5.91%	3 years	2013	\$ 1,300,000	<u>\$ 1,079,301</u>

Debt service requirements to maturity on the notes payable are as follows:

	Principal	Interest	Total
Fiscal year ending June 30,			
2014	\$ 79,700	\$ 36,383	\$ 116,083
2015	82,527	33,556	116,083
2016	917,074	5,311	922,385
Total	<u>\$ 1,079,301</u>	<u>\$ 75,250</u>	<u>\$ 1,154,551</u>

### NOTE 7. DEFINED BENEFIT PENSION PLAN

#### A. Plan Description

The City of Morrow Retirement Plan is a defined benefit plan that provides retirement and disability benefits and death benefits to plan members and beneficiaries. The City's Plan is a part of the Georgia Municipal Employees Benefit System (the "System"), an agent multiple-employer public employee retirement system administered by the Georgia Municipal Association. The Public Retirement Systems Standard Law (Georgia Code Section 47-20-10) assigns the City to establish and amend the plan to the City of Morrow. The Georgia Municipal Employees Benefit System issues a publicly available financial report that includes financial statements and required supplementary information for the System. The report may be obtained by writing to the Georgia Municipal Employees Benefit System, 201 Pryor Street, S.W., Atlanta, Georgia 30303.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. DEFINED BENEFIT PENSION PLAN (CONTINUED)

#### A. Plan Description (Continued)

The City's employee participation is noncontributory. The City is required to contribute at an actuarially determined rate; the current rate is 11.86% of annual covered payroll. The contribution requirements of plan members and the City are established and may be amended by the System's Board of Trustees.

At January 1, 2013, the date of the most recent actuarial valuation, there were 185 participants consisting of the following:

Retirees and beneficiaries currently receiving benefits	38
Vested terminated employees not yet receiving benefits	43
Active employees	104
Total	185

As of the most recent valuation date, January 1, 2013, the funded status of the Plan was as follows:

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
01/01/13	\$ 10,431,699	\$ 11,308,182	\$ 876,483	92.2 %	\$ 4,779,943	18.3 %

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net position is increasing or decreasing over time relative to the actuarial liability. Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect long-term perspective. Calculations are based on the substantive plan in effect as of January 1, 2013.

#### B. Summary of Significant Accounting Policies

**Basis of Accounting.** The financial statements of the Plan are prepared using the accrual basis of accounting. The City's contributions are recognized as revenue in the period in which the contributions are due. Investment income is recognized by the Plan when earned.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. DEFINED BENEFIT PENSION PLAN (CONTINUED)

#### B. Summary of Significant Accounting Policies (Continued)

**Method Used to Value Investments.** Plan investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national exchange are valued at the last reported sales price. Mortgages are valued on the basis of future principal and interest payments and are discounted at prevailing interest rates for similar instruments. Investments that do not have an established market are reported at estimated fair value. The method for determining the actuarial value of assets is part of the GMEBS actuarial funding policy. This method produces an adjusted actuarial value of assets.

#### C. Funding Policy

The City is required to contribute all amounts necessary to fund the plan, using the actuarial basis specified by the pension board. The funding policy for the Plan is to contribute an amount equal to or greater than the recommended contribution described below. Administrative costs of the Plan are financed through investment income.

The annual required contribution for the current year was determined as part of the January 1, 2012, actuarial valuation using the project unit credit actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 7.75% per year, compounded annually and net of investment expenses and (b) projected salary increases of 3% for inflation and 0.5% for merit or seniority. The amortization method is closed level dollar for the remaining unfunded liability. The remaining amortization period varies for the bases, with a net effective amortization period of 11 years. These amortization periods are closed for this plan year.

#### D. Annual Pension Cost

<u>Fiscal Year Beginning</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation (Asset)</u>
01/01/05	\$ 252,420	100 %	\$ -
01/01/06	255,766	100	-
01/01/07	299,462	100	-
01/01/08	303,559	100	-
01/01/09	522,256	100	-
07/01/10	411,635	100	-
07/01/11	483,130	100	-
07/01/12	533,119	100	-

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 8. DEFINED CONTRIBUTION PENSION PLAN**

The City participates in the Georgia Municipal Association 401(a) Defined Contribution Plan (the Plan) which is administered by the Georgia Municipal Association through their service manager, CitiStreet. The Plan provides retirement benefits to plan participants and beneficiaries. Plan provisions and contribution requirements are established and may be amended by the City. Employees are not required to contribute to the Plan. The City contributes an amount equal to 50% of the amount contributed by participants to the City's plan, except that the City shall not match in excess of 4% of the participant's annual compensation. The City's contribution for each employee is 100% vested after five (5) years of continuous service. For the fiscal year ending June 30, 2013, the City contributed \$43,229 to the Plan.

Pursuant to the Statement Number 32 of the Governmental Accounting Standards Board "Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans", the City does not have a fiduciary relationship with the 457 plan. Accordingly, the balances and transactions of the City's 457 plan are not reported in the City's financial statements.

### **NOTE 9. BUDGET COMPLIANCE AND DEFICIT FUND BALANCE**

#### **A. Excess of Expenditures over Appropriations**

For the year ended June 30, 2013, expenditures exceeded budget appropriations, as follows:

<u>Fund</u>	<u>Excess</u>
General Fund	
General government - general administration	\$ 121,292
General government - economic development	12,161
Public works - administration	56,358
Debt service	39,155
Emergency Communications Fund - public safety	2,698
Hotel / Motel Tax Fund - economic development	43,818

These over expenditures were funded by available fund balance and larger than anticipated revenues.

### **NOTE 10. HOTEL/MOTEL LODGING TAX**

The City has levied an 8% lodging tax. For the fiscal year ended June 30, 2013, \$609,627 of hotel/motel tax was collected. Of the total collected, over 50% was used for the promotion of tourism within the City.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 11. INTERFUND BALANCES AND TRANSFERS

Interfund receivable and payable balances as of June 30, 2013, are as follows:

<u>Due To</u>	<u>Due From</u>		<u>Total</u>
	<u>General Fund</u>	<u>Nonmajor Governmental</u>	
General Fund	\$ -	\$ 28,574	\$ 28,574
Morrow Center	12,875	-	12,875
Sanitation Fund	-	73,174	73,174
Total	<u>\$ 12,875</u>	<u>\$ 101,748</u>	<u>\$ 114,623</u>

These balances resulted from the time lag between the dates of (1) collection of various taxes in Special Revenue Funds, (2) interfund goods and services are provided or reimbursable expenditures occur, (3) transactions are recorded in the accounting system, and (4) payments between funds are made.

Interfund transfers for the year ended June 30, 2013, consisted of the following:

<u>Transfer from</u>	<u>Transfer to</u>			<u>Total</u>
	<u>General</u>	<u>Nonmajor Governmental</u>	<u>Morrow Center</u>	
General Fund	\$ -	\$ 132,349	\$ 119,401	\$ 251,750
Nonmajor Governmental	324,585	-	-	324,585
Sanitation Fund	118,726	-	-	118,726
Total	<u>\$ 443,311</u>	<u>\$ 132,349</u>	<u>\$ 119,401</u>	<u>\$ 695,061</u>

Transfers are used to (1) move revenues from the fund that statute or budget requires collecting them to the fund that the statute or budget requires to expend them and (2) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

### NOTE 12. JOINT VENTURES

Under Georgia law, the City, in conjunction with other cities and counties in the Metro Atlanta area, is a member of the Atlanta Regional Commission (ARC). During its year ended June 30, 2013, the City's membership dues were paid by Clayton County, Georgia on the City's behalf. Membership in a regional commission (RC) is required by the Official Code of Georgia Annotated (OCGA), Section 50-8-34, which provides for the organizational structure of the ARC in Georgia. The RC Board membership includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of an RC. Separate financial statements may be obtained from: Atlanta Regional Commission, 3715 Northside Parkway, 200 North Creek Suite 300, Atlanta, Georgia 30327.

## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 13. COMMITMENTS AND CONTINGENCIES**

The City is involved in various claims and matters of litigation resulting from normal operations. Although the outcome of these lawsuits is not presently determinable, in the opinion of the City attorney, the resolution of these matters will not have a materially adverse effect on the financial condition of the City.

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

### **NOTE 14. RISK MANAGEMENT**

The City is exposed to various risks of losses related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The City has joined together with other municipalities in the state as part of the Georgia Interlocal Risk Management Agency Property and Liability Insurance Fund and the Georgia Municipal Association Group Self-Insurance Workers' Compensation Fund, public entity risk pools currently operating as common risk management and insurance programs for member local governments.

As part of these risk pools, the City is obligated to pay all contributions and assessments as prescribed by the pools, to cooperate with the pools' agents and attorneys, to follow loss reduction procedures established by the funds and to report as promptly as possible and in accordance with any coverage descriptions issued, all incidents which could result in the funds being required to pay any claim of loss. The City is also to allow the pools' agents and attorneys to represent the City in investigation, settlement discussions and all levels of litigation arising out of any claim made against the City within the scope of loss protection furnished by the funds.

The funds are to defend and protect the members of the funds against liability or loss as prescribed in the member government contract and in accordance with the workers' compensation law of Georgia. The funds are to pay all cost taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgment and all expenses incurred for investigation, negotiation or defense.

Settled claims in the past three years have not exceeded the coverages.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 15. CHANGE IN ACCOUNTING PRINCIPLE

In conjunction with the implementation of Governmental Accounting Standards Board (GASB) Statement No. 65, *Items Previously Reported as Assets and Liabilities*, the City is required to change its accounting treatment of debt issuance costs. The new standard requires that debt issuance costs be recognized as an expense in the period incurred rather than capitalized and recognized as an expense (amortized) in a systematic and rational manner over the duration of the related debt as was the required treatment in prior reporting periods.

Therefore, in conjunction with the implementation of Statement No. 65, the following restatements were required to the beginning net position of the Governmental Activities and the Downtown Development Authority to properly recognize debt issuance costs as expenses in the periods in which they were incurred:

Net position, Governmental Activities, previously reported	\$ 22,795,918
Recognition of issuance costs incurred in prior periods	(45,416)
Beginning net position, Governmental Activities, restated	<u>\$ 22,750,502</u>
Net position, Downtown Development Authority, previously reported	\$ 8,638,722
Recognition of issuance costs incurred in prior periods	(111,980)
Beginning net position, Downtown Development Authority, restated	<u>\$ 8,526,742</u>

## **REQUIRED SUPPLEMENTARY INFORMATION**

**CITY OF MORROW, GEORGIA  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF FUNDING PROGRESS**

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<b>Actuarial Valuation Date</b>	<b>Actuarial Value of Assets (a)</b>	<b>Actuarial Accrued Liability (AAL) (b)</b>	<b>Unfunded AAL (UAAL) (b-a)</b>	<b>Funded Ratio (a/b)</b>	<b>Covered Payroll (c)</b>	<b>UAAL as a Percentage of Covered Payroll ((b-a)/c)</b>
1/1/2005	\$ 6,508,916	\$ 6,480,220	\$ (28,696)	100.4 %	\$ 3,199,444	(0.9) %
1/1/2006	6,986,941	6,534,385	(452,556)	106.9	3,511,297	(12.9)
1/1/2007	7,518,302	7,110,947	(407,355)	105.7	3,888,441	(10.5)
1/1/2008	8,166,199	7,890,874	(275,325)	103.5	4,112,214	(6.7)
1/1/2009	6,956,352	8,534,903	1,578,551	81.5	4,526,903	34.9
1/1/2010	8,858,997	9,099,687	240,690	97.4	4,400,873	5.5
1/1/2011	9,343,935	9,798,736	454,801	95.4	4,769,013	9.5
1/1/2012	9,825,050	10,573,887	748,837	92.9	4,804,485	15.6
1/1/2013	10,431,699	11,308,182	876,483	92.2	4,779,943	18.3

The assumptions used in the preparation of the above schedule are disclosed in Note 7 in the Notes to the Financial Statements.

**COMBINING STATEMENTS  
AND SCHEDULES**

**CITY OF MORROW, GEORGIA  
NONMAJOR GOVERNMENTAL FUNDS**

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**SPECIAL REVENUE FUNDS**

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

The **Emergency Communications Fund** accounts for the fee collection and operations of the Emergency 911 system within the City.

The **Hotel/Motel Tax Fund** accounts for the Hotel/Motel tax receipts and distributions of funds used to promote tourism within the City.

The **Confiscated Assets Fund** accounts for the collection and use of funds confiscated from convicted offenders.

The **Excise Tax Fund** accounts for the collection of rental car fees that are required to be remitted to the Economic Development Department.

**CITY OF MORROW, GEORGIA**

**COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2013**

<b>ASSETS</b>	<b>Emergency Communications Fund</b>	<b>Hotel/ Motel Tax Fund</b>	<b>Confiscated Assets Fund</b>	<b>Excise Tax Fund</b>	<b>Totals</b>
Cash and cash equivalents	\$ 6,153	\$ -	\$ 98,978	\$ -	\$ 105,131
Taxes receivable	-	56,344	-	4,467	60,811
Accounts receivable	16,910	-	-	-	16,910
<b>Total assets</b>	<b>\$ 23,063</b>	<b>\$ 56,344</b>	<b>\$ 98,978</b>	<b>\$ 4,467</b>	<b>\$ 182,852</b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>LIABILITIES</b>					
Accounts payable	\$ 1,157	\$ -	\$ 29,381	\$ -	\$ 30,538
Accrued expenses	7,365	-	-	-	7,365
Due to other funds	14,541	56,344	26,396	4,467	101,748
<b>Total liabilities</b>	<b>23,063</b>	<b>56,344</b>	<b>55,777</b>	<b>4,467</b>	<b>139,651</b>
<b>FUND BALANCES</b>					
Restricted for:					
Law enforcement	-	-	43,201	-	43,201
<b>Total fund balances</b>	<b>-</b>	<b>-</b>	<b>43,201</b>	<b>-</b>	<b>43,201</b>
<b>Total liabilities and fund balances</b>	<b>\$ 23,063</b>	<b>\$ 56,344</b>	<b>\$ 98,978</b>	<b>\$ 4,467</b>	<b>\$ 182,852</b>

**CITY OF MORROW, GEORGIA**

**COMBINING STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Emergency Communications Fund</u>	<u>Hotel/ Motel Tax Fund</u>	<u>Confiscated Assets Fund</u>	<u>Excise Tax Fund</u>	<u>Totals</u>
<b>Revenues</b>					
Other taxes	\$ -	\$ 609,627	\$ -	\$ 19,772	\$ 629,399
Charges for services	132,349	-	-	-	132,349
Fines and forfeitures	-	-	67,404	-	67,404
Interest revenue	-	-	61	-	61
Total revenues	<u>132,349</u>	<u>609,627</u>	<u>67,465</u>	<u>19,772</u>	<u>829,213</u>
<b>Expenditures</b>					
Public safety	264,698	-	97,825	-	362,523
Economic development	-	304,814	-	-	304,814
Total expenditures	<u>264,698</u>	<u>304,814</u>	<u>97,825</u>	<u>-</u>	<u>667,337</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(132,349)</u>	<u>304,813</u>	<u>(30,360)</u>	<u>19,772</u>	<u>161,876</u>
<b>Other financing sources (uses)</b>					
Transfers in	132,349	-	-	-	132,349
Transfers out	-	(304,813)	-	(19,772)	(324,585)
Total other financing sources (uses)	<u>132,349</u>	<u>(304,813)</u>	<u>-</u>	<u>(19,772)</u>	<u>(192,236)</u>
Net change in fund balances	-	-	(30,360)	-	(30,360)
<b>Fund balances, beginning of year</b>	<u>-</u>	<u>-</u>	<u>73,561</u>	<u>-</u>	<u>73,561</u>
<b>Fund balances, end of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 43,201</u>	<u>\$ -</u>	<u>\$ 43,201</u>

**CITY OF MORROW, GEORGIA  
EMERGENCY COMMUNICATIONS FUND**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>				
Charges for services	\$ 131,000	\$ 131,000	\$ 132,349	\$ 1,349
Total revenues	<u>131,000</u>	<u>131,000</u>	<u>132,349</u>	<u>1,349</u>
<b>Expenditures</b>				
Public safety	262,000	262,000	264,698	(2,698)
Total expenditures	<u>262,000</u>	<u>262,000</u>	<u>264,698</u>	<u>(2,698)</u>
Deficiency of revenues under expenditures	<u>(131,000)</u>	<u>(131,000)</u>	<u>(132,349)</u>	<u>(1,349)</u>
<b>Other financing sources</b>				
Transfers in	131,000	131,000	132,349	1,349
Total other financing sources	<u>131,000</u>	<u>131,000</u>	<u>132,349</u>	<u>1,349</u>
Net change in fund balance	-	-	-	-
<b>Fund balances, beginning of year</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF MORROW, GEORGIA  
HOTEL/MOTEL TAX FUND**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>				
Other taxes	\$ 521,991	\$ 521,991	\$ 609,627	\$ 87,636
<b>Expenditures</b>				
Economic development	260,996	260,996	304,814	(43,818)
Total expenditures	<u>260,996</u>	<u>260,996</u>	<u>304,814</u>	<u>(43,818)</u>
Excess of revenues over expenditures	<u>260,995</u>	<u>260,995</u>	<u>304,813</u>	<u>43,818</u>
<b>Other financing uses</b>				
Transfers out	(260,995)	(260,995)	(304,813)	(43,818)
Total other financing uses	<u>(260,995)</u>	<u>(260,995)</u>	<u>(304,813)</u>	<u>(43,818)</u>
Net change in fund balance	-	-	-	-
<b>Fund balances, beginning of year</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF MORROW, GEORGIA  
CONFISCATED ASSETS FUND**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>				
Fines and forfeitures	\$ 100,000	\$ 100,000	\$ 67,404	\$ (32,596)
Interest	-	-	61	61
Total revenues	<u>100,000</u>	<u>100,000</u>	<u>67,465</u>	<u>(32,535)</u>
<b>Expenditures</b>				
Public safety	<u>100,000</u>	<u>100,000</u>	<u>97,825</u>	<u>2,175</u>
Total expenditures	<u>100,000</u>	<u>100,000</u>	<u>97,825</u>	<u>2,175</u>
Net change in fund balance	-	-	(30,360)	(30,360)
<b>Fund balances, beginning of year</b>	-	-	<u>73,561</u>	<u>73,561</u>
<b>Fund balances, end of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 43,201</u>	<u>\$ 43,201</u>

**CITY OF MORROW, GEORGIA  
EXCISE TAX FUND**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>				
Other taxes	\$ 14,000	\$ 14,000	\$ 19,772	\$ 5,772
<b>Other financing uses</b>				
Transfers out	(14,000)	(14,000)	(19,772)	(5,772)
Net change in fund balance	-	-	-	-
<b>Fund balances, beginning of year</b>	-	-	-	-
<b>Fund balances, end of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF MORROW, GEORGIA**

**SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE  
LOCAL OPTION SALES TAX - 2008 ISSUE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

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<u>Project</u>	<u>Original Estimated Cost</u>	<u>Current Estimated Cost</u>	<u>Prior Years</u>	<u>Current Year</u>	<u>Total</u>
Pedestrian Path System Phase I	\$ 139,448	\$ 139,448	\$ 139,950	\$ -	\$ 139,950
Pedestrian Path System Phase II	690,000	690,000	302,672	-	302,672
Pedestrian Path System Phase III	861,025	861,025	451,329	38,513	489,842
Barton Park Phase IV	377,901	377,901	-	-	-
Morrow Conference Center	4,051,626	4,051,626	5,095,143	-	5,095,143
Olde Morrow Creek Corridor	2,160,000	2,160,000	1,826,781	-	1,826,781
Pedestrian Path System Phase V	290,000	290,000	-	-	-
Pedestrian Path System Phase VI	290,000	290,000	-	-	-
Lee Street Pedestrian Facility	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Totals	<u>\$ 9,860,000</u>	<u>\$ 9,860,000</u>	<u>\$ 7,815,875</u>	<u>\$ 38,513</u>	<u>\$ 7,854,388</u>

## CITY OF MORROW, GEORGIA COMPONENT UNITS

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The **Downtown Development Authority** is the City's redevelopment tool for commercial revitalization. The Downtown Development Authority was created for property acquisition, renovation, and demolition.

The **Morrow Business and Tourism Association** is a vital economic partner of the City of Morrow. The Tourism Association exists to provide special events to the community and promote tourism within the City. Contracts between the Tourism Association and the City also provide economies of scale, resource efficiencies, and employee benefit packages that neither party would be able to achieve on their own.

The **City of Morrow Housing Authority** was formed during the year ended June 30, 2009, to provide affordable housing to the citizens of Morrow.

**CITY OF MORROW, GEORGIA**

**STATEMENT OF CASH FLOWS  
COMPONENT UNITS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

	<b>Downtown Development Authority</b>	<b>Morrow Business and Tourism Association</b>	<b>Morrow Housing Authority</b>	<b>Totals</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Receipts from customers and users	\$ 1,051,962	\$ 314,382	\$ -	\$ 1,366,344
Payments to suppliers	(253,301)	(147,811)	(1,055)	(402,167)
Payments to employees	-	(144,678)	-	(144,678)
Net cash provided by (used in) operating activities	<u>798,661</u>	<u>21,893</u>	<u>(1,055)</u>	<u>819,499</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>				
Advances from primary government	1,432	-	-	1,432
Contributions from primary government	-	-	1,000	1,000
Net cash provided by noncapital financing activities	<u>1,432</u>	<u>-</u>	<u>1,000</u>	<u>2,432</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>				
Principal paid on bonds	(62,743)	-	-	(62,743)
Principal paid on notes payable and capital leases	(471,475)	-	-	(471,475)
Interest paid	(362,361)	-	-	(362,361)
Net cash used in capital and related financing activities	<u>(896,579)</u>	<u>-</u>	<u>-</u>	<u>(896,579)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest and dividends received	34,382	12	-	34,394
Net cash provided by investing activities	<u>34,382</u>	<u>12</u>	<u>-</u>	<u>34,394</u>
Change in cash and cash equivalents	(62,104)	21,905	(55)	(40,254)
<b>Cash and cash equivalents:</b>				
Beginning of year	73,238	-	160	73,398
End of year	<u>\$ 11,134</u>	<u>\$ 21,905</u>	<u>\$ 105</u>	<u>\$ 33,144</u>
<b>Reconciliation of operating income to net cash provided by (used in) operating activities:</b>				
Net operating income (loss)	\$ 83,916	\$ 39,599	\$ (384)	\$ 123,131
Adjustments to reconcile operating income to net cash provided by (used in) operating activities:				
Depreciation	619,175	-	-	619,175
Changes in assets and liabilities:				
(Increase) decrease in accounts receivable	90,835	(5,549)	(1,000)	84,286
Increase in prepaid expenses	-	(3,152)	-	(3,152)
Decrease in due to primary government	-	(2,390)	-	(2,390)
Increase (decrease) in accounts payable	3,255	(7,137)	329	(3,553)
Increase in accrued liabilities	1,480	522	-	2,002
Net cash provided by (used in) operating activities	<u>\$ 798,661</u>	<u>\$ 21,893</u>	<u>\$ (1,055)</u>	<u>\$ 819,499</u>

# STATISTICAL SECTION

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This part of the City of Morrow's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, required supplementary information, and supplementary information says about the City's overall financial health.

<b><u>Contents</u></b>	<b><u>Page</u></b>
<b>Financial Trends</b> .....	<b>61 - 66</b>
<i>These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.</i>	
<b>Revenue Capacity</b> .....	<b>67 - 71</b>
<i>These schedules contain information to help the reader assess the City's most significant local revenue sources.</i>	
<b>Debt Capacity</b> .....	<b>72 - 74</b>
<i>These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.</i>	
<b>Demographic and Economic Information</b> .....	<b>75 and 76</b>
<i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.</i>	
<b>Operating Information</b> .....	<b>77 - 80</b>
<i>These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.</i>	

Sources: Unless otherwise noted, the information in these schedules is derived from the City's financial reports for the relevant year. The City implemented GASB 34 in 2004; schedules presenting government-wide information (unless otherwise indicated) include information beginning in that year.

**CITY OF MORROW, GEORGIA**

**NET POSITION BY ACTIVITY  
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Governmental activities</b>										
Net investment in capital assets	\$ 5,083,996	\$ 5,205,049	\$ 7,095,827	\$ 9,908,611	\$ 19,813,630	\$ 23,866,983	\$ 12,155,243	\$ 12,553,494	\$ 12,922,300	\$ 14,388,529
Restricted	-	-	-	-	-	-	-	657,217	1,014,757	1,301,836
Unrestricted	6,869,262	8,540,017	9,096,281	16,204,109	12,132,191	9,234,985	6,382,543	7,002,728	8,858,861	7,253,161
Total governmental activities net position	<u>\$ 11,953,258</u>	<u>\$ 13,745,066</u>	<u>\$ 16,192,108</u>	<u>\$ 26,112,720</u>	<u>\$ 31,945,821</u>	<u>\$ 33,101,968</u>	<u>\$ 18,537,786</u>	<u>\$ 20,213,439</u>	<u>\$ 22,795,918</u>	<u>\$ 22,943,526</u>
<b>Business-type activities</b>										
Net investment in capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,968,535	\$ 4,837,226	\$ 4,705,917	\$ 4,574,608
Unrestricted	-	(5,877)	-	-	-	-	17,062	58,798	58,797	58,797
Total business-type activities net position	<u>\$ -</u>	<u>\$ (5,877)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,985,597</u>	<u>\$ 4,896,024</u>	<u>\$ 4,764,714</u>	<u>\$ 4,633,405</u>
<b>Primary government</b>										
Net investment in capital assets	\$ 5,083,996	\$ 5,205,049	\$ 7,095,827	\$ 9,908,611	\$ 19,813,630	\$ 23,866,983	\$ 17,123,778	\$ 17,390,720	\$ 17,628,217	\$ 18,963,137
Restricted	-	-	-	-	-	-	-	657,217	1,014,757	1,301,836
Unrestricted	6,869,262	8,534,140	9,096,281	16,204,109	12,132,191	9,234,985	6,399,605	7,061,526	8,917,658	7,311,958
Total primary government net position	<u>\$ 11,953,258</u>	<u>\$ 13,739,189</u>	<u>\$ 16,192,108</u>	<u>\$ 26,112,720</u>	<u>\$ 31,945,821</u>	<u>\$ 33,101,968</u>	<u>\$ 23,523,383</u>	<u>\$ 25,109,463</u>	<u>\$ 27,560,632</u>	<u>\$ 27,576,931</u>

**CITY OF MORROW, GEORGIA**

**CHANGES IN NET POSITION  
LAST TEN FISCAL YEARS**

<b>Expenses</b>	<b>Fiscal Year</b>									
	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Primary government:										
Governmental activities:										
General government	\$ 1,321,684	\$ 1,152,346	\$ 1,685,149	\$ 2,693,482	\$ 1,916,132	\$ 1,692,191	\$ 12,908,230	\$ 2,572,899	\$ 2,219,595	\$ 2,330,884
Judicial	56,042	167,032	174,165	190,486	312,561	388,218	353,217	384,023	414,825	299,269
Public safety	4,444,719	4,504,847	4,570,661	5,117,869	6,179,546	6,759,090	6,460,751	6,741,610	6,129,433	5,837,934
Public works	722,379	805,648	1,024,683	570,783	1,286,678	1,546,931	1,775,873	1,775,668	2,094,630	2,250,389
Economic development	-	161,067	163,076	241,854	187,103	163,313	161,156	275,328	307,398	295,928
Interest and fiscal changes	-	54,812	52,728	50,289	48,488	73,201	250,977	250,639	243,719	171,835
Total governmental activities expenses	<u>6,544,824</u>	<u>6,845,752</u>	<u>7,670,462</u>	<u>8,864,763</u>	<u>9,930,508</u>	<u>10,622,944</u>	<u>21,910,204</u>	<u>12,000,167</u>	<u>11,409,600</u>	<u>11,186,239</u>
Business-type activities:										
Sanitation	972,091	964,547	975,755	1,175,632	1,081,972	1,001,787	923,938	836,005	833,225	837,610
Morrow Center	-	-	-	-	-	-	168,345	411,954	419,601	411,498
Total business-type activities expenses	<u>972,091</u>	<u>964,547</u>	<u>975,755</u>	<u>1,175,632</u>	<u>1,081,972</u>	<u>1,001,787</u>	<u>1,092,283</u>	<u>1,247,959</u>	<u>1,252,826</u>	<u>1,249,108</u>
Total primary government expenses	<u>7,516,915</u>	<u>7,810,299</u>	<u>8,646,217</u>	<u>10,040,395</u>	<u>11,012,480</u>	<u>11,624,731</u>	<u>23,002,487</u>	<u>13,248,126</u>	<u>12,662,426</u>	<u>12,435,347</u>
<b>Program revenues</b>										
Primary government:										
Governmental activities:										
Charges for services <sup>(a)</sup>										
General government	1,143,315	1,517,619	1,351,249	1,285,924	1,312,562	1,036,261	1,081,785	1,108,890	1,084,186	1,058,252
Public safety	1,760,057	1,983,424	2,600,898	3,531,926	4,357,563	4,705,219	4,432,995	4,694,366	5,045,952	2,990,715
Operating grants and contributions	168,777	193,820	25,403	201,476	-	-	147,717	1,721,689	884,916	215,044
Capital grants and contributions	-	-	-	-	3,143,132	576,188	1,568,989	1,507,511	1,583,609	1,615,952
Total governmental activities program revenues	<u>3,072,149</u>	<u>3,694,863</u>	<u>3,977,550</u>	<u>5,019,326</u>	<u>8,813,257</u>	<u>6,317,668</u>	<u>7,231,486</u>	<u>9,032,456</u>	<u>8,598,663</u>	<u>5,879,963</u>
Business-type activities:										
Charges for services										
Sanitation	1,163,091	1,236,396	1,118,367	1,372,292	1,240,150	1,167,594	1,065,842	968,431	920,189	956,336
Morrow Center	-	-	-	-	-	-	55,544	209,177	253,367	160,788
Total business-type activities program revenues	<u>1,163,091</u>	<u>1,236,396</u>	<u>1,118,367</u>	<u>1,372,292</u>	<u>1,240,150</u>	<u>1,167,594</u>	<u>1,121,386</u>	<u>1,177,608</u>	<u>1,173,556</u>	<u>1,117,124</u>
Total primary government program revenues	<u>4,235,240</u>	<u>4,931,259</u>	<u>5,095,917</u>	<u>6,391,618</u>	<u>10,053,407</u>	<u>7,485,262</u>	<u>8,352,872</u>	<u>10,210,064</u>	<u>9,772,219</u>	<u>6,997,087</u>

(Continued)

## CITY OF MORROW, GEORGIA

### CHANGES IN NET POSITION LAST TEN FISCAL YEARS

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Net (expense)/revenue										
Governmental activities	(3,472,675)	(3,150,889)	(3,692,912)	(3,845,437)	(1,117,251)	(4,305,276)	(14,678,718)	(2,967,711)	(2,810,937)	(5,306,276)
Business-type activities	191,000	271,849	142,612	196,660	158,178	165,807	29,103	(70,351)	(79,270)	(131,984)
Total primary government net expense	<u>(3,281,675)</u>	<u>(2,879,040)</u>	<u>(3,550,300)</u>	<u>(3,648,777)</u>	<u>(959,073)</u>	<u>(4,139,469)</u>	<u>(14,649,615)</u>	<u>(3,038,062)</u>	<u>(2,890,207)</u>	<u>(5,438,260)</u>
<b>General revenue and other changes in net position</b>										
Primary government:										
Governmental activities:										
Property taxes	\$ -	\$ 1,085,487	\$ 1,131,554	\$ 1,501,023	\$ 1,597,665	\$ 1,618,013	\$ 1,769,748	\$ 1,634,577	\$ 1,896,885	\$ 1,926,089
Sales taxes	1,587,606	1,641,504	1,849,293	1,825,740	1,827,986	1,687,170	1,652,727	1,603,352	1,654,007	1,707,532
Insurance Premium tax	209,707	227,265	244,508	255,839	266,845	273,237	270,673	262,807	302,298	321,091
Alcoholic beverage taxes	195,031	176,792	188,499	147,614	139,404	132,601	125,279	125,564	124,532	94,882
Other taxes	448,394	517,577	552,144	607,527	600,742	573,511	492,323	515,502	551,195	629,398
Miscellaneous	190,521	183,972	130,220	141,607	348,283	222,254	70,887	32,911	73,732	140,608
Franchise fees	553,174	577,392	592,557	620,378	686,643	712,704	664,498	690,517	715,923	659,513
Investment earnings	198,932	254,982	1,289,491	254,551	417,152	76,126	13,558	1,830	3,086	3,589
Gain on sale of assets <sup>(b)</sup>	-	-	24,953	8,215,110	907,454	-	11,337	298	19,718	17,273
Special item	-	-	-	-	-	-	-	(243,216)	-	-
Transfers	2,838	277,726	136,735	196,660	158,178	165,807	(4,956,494)	19,222	52,040	(675)
Total governmental activities general revenues and other changes in net position	<u>3,386,203</u>	<u>4,942,697</u>	<u>6,139,954</u>	<u>13,766,049</u>	<u>6,950,352</u>	<u>5,461,423</u>	<u>114,536</u>	<u>4,643,364</u>	<u>5,393,416</u>	<u>5,499,300</u>
Business-type activities:										
Transfers	(156,386)	(277,726)	(136,735)	(196,660)	(158,178)	(165,807)	4,956,494	(19,222)	(52,040)	675
Total business type activities general revenues and other changes in net position	<u>(156,386)</u>	<u>(277,726)</u>	<u>(136,735)</u>	<u>(196,660)</u>	<u>(158,178)</u>	<u>(165,807)</u>	<u>4,956,494</u>	<u>(19,222)</u>	<u>(52,040)</u>	<u>675</u>
Total primary government general revenues and other changes in net position	<u>(51,858)</u>	<u>1,785,931</u>	<u>2,452,919</u>	<u>9,920,612</u>	<u>5,833,101</u>	<u>1,156,147</u>	<u>(9,578,585)</u>	<u>1,586,080</u>	<u>2,451,169</u>	<u>61,715</u>
<b>Change in net position</b>										
Governmental activities	(86,472)	1,791,808	2,447,042	9,920,612	5,833,101	1,156,147	(14,564,182)	1,675,653	2,582,479	193,024
Business-type activities	34,614	(5,877)	5,877	-	-	-	4,985,597	(89,573)	(131,310)	(131,309)
Total primary government change in net position	<u>\$ (51,858)</u>	<u>\$ 1,785,931</u>	<u>\$ 2,452,919</u>	<u>\$ 9,920,612</u>	<u>\$ 5,833,101</u>	<u>\$ 1,156,147</u>	<u>\$ (9,578,585)</u>	<u>\$ 1,586,080</u>	<u>\$ 2,451,169</u>	<u>\$ 61,715</u>

<sup>(a)</sup> Charges for services have gradually increased due to increased fines and forfeiture charges and general growth within the City.

<sup>(b)</sup> Large gain in 2007 due to the purchase and resale of the Macy's retail shopping center during the year.

**CITY OF MORROW, GEORGIA**  
**FUND BALANCES, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Fund										
Reserved	\$ 128,549	\$ 248,463	\$ 1,792,221	\$ 2,854,931	\$ 5,638,783	\$ 6,121,142	\$ 5,178,830	\$ -	\$ -	\$ -
Unreserved	6,770,133	8,335,453	7,325,715	13,113,113	6,672,617	3,188,578	2,224,129	-	-	-
Nonspendable	-	-	-	-	-	-	-	5,232,214	5,244,168	5,343,048
Restricted	-	-	-	-	-	-	-	19,613	-	-
Committed	-	-	-	-	-	-	-	-	-	-
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	-	-	-	-	1,903,908	2,764,662	2,146,121
Total General fund	<u>\$ 6,898,682</u>	<u>\$ 8,583,916</u>	<u>\$ 9,117,936</u>	<u>\$ 15,968,044</u>	<u>\$ 12,311,400</u>	<u>\$ 9,309,720</u>	<u>\$ 7,402,959</u>	<u>\$ 7,155,735</u>	<u>\$ 8,008,830</u>	<u>\$ 7,489,169</u>
All Other Governmental Funds										
Reserved, reported in:										
Special revenue funds	\$ 152,282	\$ 154,982	\$ 193,109	\$ 524,006	\$ 71,702	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved, reported in:										
Capital projects funds	-	-	-	-	-	4,069,064	(897,403)	-	-	-
Special revenue funds	-	-	-	-	-	(38,360)	(69,546)	-	-	-
Restricted, reported in:										
Special revenue funds	-	-	-	-	-	-	-	35,858	73,561	43,201
Capital projects funds	-	-	-	-	-	-	-	601,746	941,196	1,258,635
Total all other governmental funds	<u>\$ 152,282</u>	<u>\$ 154,982</u>	<u>\$ 193,109</u>	<u>\$ 524,006</u>	<u>\$ 71,702</u>	<u>\$ 4,030,704</u>	<u>\$ (966,949)</u>	<u>\$ 637,604</u>	<u>\$ 1,014,757</u>	<u>\$ 1,301,836</u>
Total all governmental funds	<u>\$ 7,050,964</u>	<u>\$ 8,738,898</u>	<u>\$ 9,311,045</u>	<u>\$ 16,492,050</u>	<u>\$ 12,383,102</u>	<u>\$ 13,340,424</u>	<u>\$ 6,436,010</u>	<u>\$ 7,793,339</u>	<u>\$ 9,023,587</u>	<u>\$ 8,791,005</u>

**Note:** GASB 54 was implemented during fiscal year 2011.

**CITY OF MORROW, GEORGIA**

**CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Revenues:</b>										
Property taxes <sup>(b)</sup>	\$ -	\$ 1,096,267	\$ 1,143,803	\$ 1,471,921	\$ 1,614,117	\$ 1,597,308	\$ 1,743,042	\$ 1,629,148	\$ 1,970,306	\$ 1,898,449
Other taxes	2,440,738	2,563,138	2,834,444	2,836,720	2,834,977	2,620,688	2,541,002	2,546,385	2,632,032	2,752,903
Charges for services	249,791	360,099	416,297	487,370	545,391	905,867	1,130,955	962,317	951,049	399,451
Licenses and permits	1,127,852	1,305,040	1,344,715	1,274,733	1,296,436	1,025,873	1,071,343	1,093,682	1,058,978	1,040,023
Intergovernmental	535,555	580,861	435,338	614,313	3,591,339	983,580	2,161,847	3,677,076	2,916,220	2,277,065
Franchise fees	1,260,654	1,448,863	592,557	620,378	686,643	712,704	664,498	690,517	715,923	659,513
Fines, forfeitures, and fees	553,174	577,392	1,781,200	2,642,910	3,380,091	3,358,552	2,864,622	3,300,393	3,670,521	2,161,060
Interest revenues	198,932	254,982	1,289,491	254,551	417,152	76,126	16,277	2,583	4,981	5,953
Rental income	25,575	37,020	35,235	34,181	165,203	187,210	22,500	16,879	53,554	26,593
Other revenues	63,243	146,952	94,985	107,426	183,080	35,044	48,387	16,032	20,178	114,015
Total revenues	6,455,514	8,370,614	9,968,065	10,344,503	14,714,429	11,502,952	12,264,473	13,935,012	13,993,742	11,335,025
<b>Expenditures:</b>										
<b>Current:</b>										
General government <sup>(c)</sup>	1,216,145	1,049,357	2,878,566	3,530,666	5,806,429	4,922,354	4,393,190	2,483,815	2,206,955	2,281,432
Judicial	-	167,954	171,912	191,225	312,959	387,621	354,340	383,501	414,464	300,913
Public safety	4,197,997	4,303,044	4,531,343	5,541,628	6,407,506	6,576,604	6,205,103	6,579,175	6,263,698	6,111,366
Public works	676,665	1,185,020	1,710,955	2,015,363	7,070,038	2,442,896	1,321,775	2,439,957	2,115,167	1,515,636
Economic development	-	161,067	170,495	188,404	186,358	163,952	155,168	271,736	300,129	304,814
Capital Outlay <sup>(a)</sup>	465,649	-	-	-	-	1,112,583	6,535,456	10,127	24,159	38,513
Debt service:										
Principal	47,271	52,663	54,726	57,004	59,096	61,410	63,815	66,328	1,288,911	1,362,469
Interest and fiscal charges	148,658	41,301	53,256	50,978	48,887	46,572	220,321	221,674	221,769	179,345
Bond issuance costs	-	-	-	-	-	133,550	-	-	-	-
Total expenditures	6,752,385	6,960,406	9,571,253	11,575,268	19,891,273	15,847,542	19,249,168	12,456,313	12,835,252	12,094,488
Excess (deficiency) of revenues over expenditures	(296,871)	1,410,208	396,812	(1,230,765)	(5,176,844)	(4,344,590)	(6,984,695)	1,478,699	1,158,490	(759,463)
<b>Other financing sources (uses)</b>										
Issuance of debt	127,388	-	-	-	-	-	-	-	-	-
Proceeds from bond issuance	-	-	-	-	-	5,135,000	-	-	-	461,794
Proceeds from the sale of capital assets	-	-	38,600	8,215,110	909,718	1,105	11,337	102,624	19,718	65,762
Transfers in	991,375	1,042,923	934,247	1,256,117	1,213,746	1,178,487	1,119,721	570,240	464,850	575,660
Transfers out	(988,537)	(765,197)	(797,512)	(1,059,457)	(1,055,568)	(1,012,680)	(1,050,777)	(551,018)	(412,810)	(576,335)
Total other financing sources (uses)	130,226	277,726	175,335	8,411,770	1,067,896	5,301,912	80,281	121,846	71,758	526,881

(Continued)

**CITY OF MORROW, GEORGIA**  
**CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Special item	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (243,216)	\$ -	\$ -
Net change in fund balances	<u>\$ (166,645)</u>	<u>\$ 1,687,934</u>	<u>\$ 572,147</u>	<u>\$ 7,181,005</u>	<u>\$ (4,108,948)</u>	<u>\$ 957,322</u>	<u>\$ (6,904,414)</u>	<u>\$ 1,357,329</u>	<u>\$ 1,230,248</u>	<u>\$ (232,582)</u>
Debt service as a percentage of non-capital expenditures	3.19%	1.45%	1.48%	1.30%	1.12%	1.08%	2.65%	2.65%	13.16%	13.72%

<sup>(a)</sup> Capital Outlay was expensed by specific function beginning in fiscal year 2005.

<sup>(b)</sup> Property taxes were not levied by the City until fiscal year 2005.

<sup>(c)</sup> Increase in general governmental expenditures during 2006 due substantially to the planned purchase of capital assets (mostly land) during the year.

**CITY OF MORROW, GEORGIA**

**ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST NINE TAX DIGEST YEARS**

Tax Digest Year	Real Property				Other Personal Property	Less: Tax Exempt Real Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential	Commercial	Mobile Homes	Motor Vehicles						
2004	\$ 59,469,758	\$ 229,527,529	\$ -	\$ 12,089,750	\$ 42,617,874	\$ (43,240,586)	\$ 300,464,325	4.00	\$ 751,160,813	40%
2005	67,187,097	227,682,973	-	11,916,590	42,299,241	(49,223,686)	299,862,215	4.00	749,655,538	40%
2006	74,472,627	238,603,261	-	11,499,110	45,188,601	(51,408,070)	318,355,529	5.00	795,888,823	40%
2007	86,063,353	240,437,907	-	12,361,360	46,887,405	(53,401,350)	332,348,675	5.00	830,871,688	40%
2008	91,255,372	247,037,731	-	13,200,010	45,340,561	(57,525,739)	339,307,935	5.00	848,269,838	40%
2009	84,532,382	231,618,951	-	13,611,450	46,431,470	(55,095,856)	321,098,397	6.00	802,745,993	40%
2010	73,773,415	213,382,165	-	11,652,700	45,377,795	(47,720,016)	296,466,059	6.00	741,165,148	40%
2011	68,703,167	198,097,906	-	10,356,060	45,249,749	(44,879,588)	277,527,294	7.50	693,818,235	40%
2012	56,899,909	192,386,084	-	11,191,190	45,297,131	(38,960,597)	266,813,717	7.50	667,034,293	40%

Source: Clayton County Tax Commissioner

NOTE: The City of Morrow did not start collecting property taxes until 2004. Therefore, only the last nine years of information are presented.

# CITY OF MORROW, GEORGIA

## PROPERTY TAX RATES LAST TEN TAX DIGEST YEARS

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<u>Tax Digest Year</u>	<u>City of Morrow</u>		<u>State of Georgia</u>	<u>Clayton County</u>	<u>School District</u>	<u>Total Millage Rate</u>
	<u>Operating Millage</u>	<u>Total Direct Rate</u>				
2003	0.000	0.000	0.250	6.882	18.916	26.048
2004	4.000	4.000	0.250	6.882	18.916	30.048
2005	4.000	4.000	0.250	7.781	18.916	30.947
2006	5.000	5.000	0.250	8.764	20.000	34.014
2007	5.000	5.000	0.250	8.535	19.836	33.621
2008	5.000	5.000	0.250	11.436	19.836	36.522
2009	6.000	6.000	0.250	11.436	20.000	37.686
2010	6.000	6.000	0.250	11.436	20.000	37.686
2011	7.500	7.500	0.250	15.813	20.000	43.563
2012	7.500	7.500	0.200	14.912	20.000	42.612

Source: Clayton County Tax Commissioner

NOTE: The City of Morrow did not start collecting property taxes until 2004. Therefore, prior to 2004, there was a zero tax rate for the City of Morrow.

**CITY OF MORROW, GEORGIA**  
**PRINCIPAL PROPERTY TAXPAYERS**  
**CURRENT YEAR AND EIGHT YEARS AGO**

Taxpayer	2012 (Tax Digest Year)			2004 (Tax Digest Year)		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Southlake Mall, LLC	\$ 21,109,400	1	7.91%	\$ 27,909,600	1	9.29%
USPG Portfolio Three LLC	9,100,000	2	3.41%			
Paccar Inc	7,780,015	3	2.92%	5,471,115	9	1.82%
Southlake Atlanta LLC	7,595,400	4	2.85%			
Realty Income Partners	7,363,400	5	2.76%			
Costco	7,286,383	6	2.73%	7,362,696	3	2.45%
Sherwin Williams	6,960,008	7	2.61%	6,147,494	5	2.05%
Comcast of Georgia, Inc	6,244,171	8	2.34%			
Scott H Lee as Trustee	6,075,000	9	2.28%	6,073,621	7	2.02%
Georgia Power	4,640,938	10	1.74%			
Inland Southeast				16,137,200	2	5.37%
Inland Southeast Southlake				6,085,000	6	2.03%
Rich's Real Estate Inc.				7,041,200	4	2.34%
OLP Southlake				5,640,000	8	1.88%
Secured Prop Investors				5,373,183	10	1.79%
ALL OTHERS	182,659,002		68.46%	207,223,216		68.97%
Total	<u>\$ 266,813,717</u>		<u>100.00%</u>	<u>\$ 300,464,325</u>		<u>100.00%</u>

Source: Clayton County Tax Commissioner

Note: The City of Morrow did not levy property taxes prior to fiscal year 2005.

**CITY OF MORROW, GEORGIA**

**PROPERTY TAX LEVIES AND COLLECTIONS  
LAST NINE FISCAL YEARS**

<b>Fiscal Year</b>	<b>Taxes Levied</b>	<b>Errors, Releases or Adjustments</b>	<b>Adjusted Tax Levy</b>	<b>Collected within the Fiscal Year of the Levy</b>		<b>Collections in Subsequent Years</b>	<b>Total Collections to Date</b>	
				<b>Amount</b>	<b>% of Levy</b>		<b>Amount</b>	<b>% of Levy</b>
2005	\$ 1,094,214	\$ -	\$ 1,094,214	\$ 1,073,981	98.15%	\$ 20,233	\$ 1,094,214	100.00%
2006	1,066,274	1,984	1,068,258	1,051,898	98.47%	16,360	1,068,258	100.00%
2007	1,366,192	14,787	1,380,979	1,344,975	97.39%	36,004	1,380,979	100.00%
2008	1,520,933	(19,307)	1,501,626	1,483,899	98.82%	17,727	1,501,626	100.00%
2009	1,550,823	(11,614)	1,539,209	1,497,633	97.30%	41,576	1,539,209	100.00%
2010	1,697,259	21,699	1,718,958	1,636,993	95.23%	74,253	1,711,246	99.55%
2011	1,567,965	(11,688)	1,556,277	1,501,774	96.50%	45,987	1,547,761	99.45%
2012	1,869,436	(18,422)	1,851,014	1,805,744	97.55%	27,885	1,833,629	99.06%
2013	1,765,760	(5,992)	1,759,768	1,698,692	96.53%	-	1,698,692	96.53%

Note: The City of Morrow did not levy property taxes prior to fiscal year 2005.  
Source: City tax records.

**CITY OF MORROW, GEORGIA**  
**LOCAL OPTION SALES TAX HISTORY**  
**LAST TEN FISCAL YEARS**

	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
July	\$ 129,633	\$ 141,590	\$ 148,824	\$ 147,778	\$ 148,490	\$ 179,390	\$ 136,062	\$ 127,269	\$ 143,029	\$ 139,725
August	127,552	120,262	154,530	149,708	137,592	147,924	164,788	129,785	136,777	135,122
September	124,577	162,901	146,804	181,762	137,362	184,280	145,208	124,262	106,970	128,209
October	129,745	150,591	176,290	170,091	127,180	175,408	138,145	121,287	113,109	128,652
November	140,343	139,505	156,849	194,440	143,040	120,291	135,900	117,782	119,476	123,224
December	107,492	135,643	150,803	113,268	171,375	162,189	143,843	181,375	146,152	156,521
January	139,221	136,788	125,776	143,592	142,258	127,109	125,081	138,284	167,229	149,536
February	131,328	149,329	173,497	168,296	153,206	100,307	128,428	145,420	130,783	155,432
March	140,000	112,397	153,052	128,364	135,482	80,860	142,603	146,243	142,107	130,398
April	124,063	148,986	84,146	127,969	142,195	94,804	134,106	136,481	165,511	205,995
May	137,410	154,249	210,912	150,267	139,954	135,404	127,869	140,156	143,600	124,907
June	144,191	159,443	166,573	163,590	184,664	142,468	121,396	134,166	138,410	129,216
Adjustment	6,989	6,585	7,103	7,327	3,008	-	10,792	-	854	596
<b>Total</b>	<u>\$ 1,582,544</u>	<u>\$ 1,718,269</u>	<u>\$ 1,855,159</u>	<u>\$ 1,846,452</u>	<u>\$ 1,765,806</u>	<u>\$ 1,650,434</u>	<u>\$ 1,654,221</u>	<u>\$ 1,642,510</u>	<u>\$ 1,654,007</u>	<u>\$ 1,707,533</u>

Source: City records.

**CITY OF MORROW, GEORGIA**  
**RATIOS OF OUTSTANDING DEBT BY TYPE**  
**LAST TEN FISCAL YEARS**

<b>Fiscal Year</b>	<b>Governmental Activities</b>		<b>Total Primary Government</b>	<b>Percentage of Estimated Actual Value of Taxable Property</b>	<b>Percentage of Personal Income</b>	<b>Per Capita</b>	<b>Personal Income (thousands of dollars)</b>	<b>Population</b>
	<b>Revenue Bonds</b>	<b>Capital Leases</b>						
2004	-	1,452,454	1,452,454	0.51%	1.70%	297.51	85,650	4,882
2005	-	1,400,066	1,400,066	0.47%	1.63%	286.78	85,650	4,882
2006	-	1,345,340	1,345,340	0.45%	1.57%	275.57	85,650	4,882
2007	-	1,288,336	1,288,336	0.40%	1.50%	263.90	85,650	4,882
2008	-	1,229,240	1,229,240	0.37%	1.44%	251.79	85,650	4,882
2009	5,135,000	1,167,830	6,302,830	1.86%	7.36%	1,291.03	85,650	4,882
2010	5,135,000	1,104,015	6,239,015	1.94%	7.28%	1,277.96	85,650	4,882
2011	5,135,000	1,037,687	6,172,687	2.08%	4.98%	957.75	123,905	6,445
2012	3,915,000	968,776	4,883,776	1.76%	3.86%	751.93	126,614	6,495
2013	2,655,000	1,328,101	3,983,101	1.49%	3.01%	580.71	132,475	6,859

Note: Details regarding the City's long term debt can be found in the notes to the financial statements.

**CITY OF MORROW, GEORGIA**  
**LEGAL DEBT MARGIN INFORMATION**  
**LAST TEN FISCAL YEARS**

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<b>Fiscal Year Ended June 30,</b>	<b>Assessed value of taxable property</b>	<b>Debt Limit (10% of assessed value)</b>	<b>Amount of outstanding debt applicable to debt limit</b>	<b>Legal debt margin</b>	<b>Total net debt applicable to the limit as a percentage of debt limit</b>
2004	287,331,471	28,733,147	1,452,454	27,280,693	5.05%
2005	300,464,325	30,046,433	1,400,066	28,646,367	4.66%
2006	299,862,215	29,986,222	1,345,340	28,640,882	4.49%
2007	318,355,529	31,835,553	1,288,336	30,547,217	4.05%
2008	332,348,675	33,234,868	1,229,240	32,005,628	3.70%
2009	339,307,935	33,930,794	6,302,830	27,627,964	18.58%
2010	321,098,397	32,109,840	6,239,015	25,870,825	19.43%
2011	296,466,059	29,646,606	6,172,687	23,473,919	20.82%
2012	277,527,294	27,752,729	4,883,776	22,868,953	17.60%
2013	266,813,717	26,681,372	3,983,101	22,698,271	14.93%

**CITY OF MORROW, GEORGIA**

**DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF JUNE 30, 2013**

Jurisdiction	Debt Outstanding	Percentage Applicable to the City of Morrow <sup>(a)</sup>	Amount Applicable to the City of Morrow
<b>Clayton County, Georgia- Overlapping Debt</b>			
Capital leases payable	\$ 9,719,893	5.41%	\$ 526,162
Revenue bonds payable	22,369,123	5.41%	<u>1,210,896</u>
Subtotal Overlapping Debt			<u>1,737,057</u>
<b>City of Morrow, Georgia- Direct Debt</b>			
			<u>3,983,101</u>
Total Direct and Overlapping Debt			<u><u>\$ 5,720,158</u></u>

**Sources:** Assessed value data used to estimate applicable percentages provided by the County. Debt outstanding provided by the County (as of June 30, 2013) and City Finance Departments.

**Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that could place burden on the residents and businesses of the City of Morrow. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account.

<sup>(a)</sup> The percentage of overlapping debt applicable is estimated using the assessed gross digest. Applicable percentages were estimated by determining the portion of the City's assessed taxable value that is within the County's boundaries and dividing it by the County's total gross digest.

## CITY OF MORROW, GEORGIA

### DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Population	Personal Income	Per Capita Personal Income	Median Age	Unemployment Rate <sup>(4)</sup>	School Enrollment <sup>(5)</sup>
2004	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	4.10%	1,290
2005	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	5.40%	1,312
2006	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	5.40%	1,312
2007	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	5.40%	1,312
2008	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	5.80%	1,312
2009	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	10.00%	1,313
2010	4,882 <sup>(1)</sup>	85,649,808 <sup>(1)</sup>	17,544 <sup>(1)</sup>	30.50 <sup>(1)</sup>	10.00%	1,313
2011	6,445 <sup>(2)</sup>	123,905,125 <sup>(2)</sup>	19,225 <sup>(2)</sup>	31.10 <sup>(2)</sup>	10.40%	1,214
2012	6,495 <sup>(3)</sup>	126,613,530 <sup>(3)</sup>	19,494 <sup>(3)</sup>	31.10 <sup>(2)</sup>	8.80%	1,214
2013	6,859 <sup>(3)</sup>	132,474,726 <sup>(3)</sup>	19,314 <sup>(3)</sup>	31.10 <sup>(2)</sup>	8.80%	1,339

Sources:

<sup>(1)</sup> U.S. Census Bureau - 2000 Census

<sup>(2)</sup> U.S. Census Bureau - 2010 Census

<sup>(3)</sup> Morrow QuickFacts from US Census Bureau updated 6/27/2013

<sup>(4)</sup> U.S. Department of Labor Statistics

<sup>(5)</sup> Clayton County Board of Education

## CITY OF MORROW, GEORGIA

### TEN LARGEST EMPLOYERS IN MORROW CURRENT YEAR AND SEVEN YEARS AGO

<b>Business</b>	<b>2013</b>			<b>2006</b>		
	<b>Number of Employees</b>	<b>Rank</b>	<b>Percentage of Total County Employment</b>	<b>Number of Employees</b>	<b>Rank</b>	<b>Percentage of Total County Employment</b>
Clayton State University	659	1	10.61%			
Wal-Mart Super Center	319	2	5.14%	477	1	6.12%
Macy's	220	3	3.54%	141	4	1.81%
Costco	123	4	1.98%	115	6	1.48%
Target	104	5	1.67%			
Cracker Barrel	102	6	1.64%	110	7	1.41%
Sears	90	7	1.45%	134	5	1.72%
Berry Plastics	90	7	1.45%			
Olive Garden	80	9	1.29%			
TGI Friday's	75	10	1.21%			
Sherwin Williams				325	2	4.17%
JC Penney				213	3	2.73%
Bestbuy				107	8	1.37%
Burlington Coat Factory				60	9	0.77%
Barnes and Noble				59	10	0.76%

Source: City records.

Information prior to 2006 was not available.

# CITY OF MORROW, GEORGIA

## FULL TIME EQUIVALENT CITY EMPLOYEES BY DEPARTMENT LAST TEN FISCAL YEARS

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<u>Fiscal Year Ended June 30,</u>	<u>General Government</u>	<u>Police Department</u>	<u>Fire Department</u>	<u>Inspections</u>	<u>E-911</u>	<u>Total</u>
2004	24	35	26	1	10	96
2005	26	36	27	1	10	100
2006	27	39	29	1	12	108
2007	33	37	34	1	12	117
2008	40	39	37	1	15	132
2009	31	36	38	1	14	120
2010	25	35	33	1	12	106
2011	26	34	40	1	12	113
2012	27	32	33	1	11	104
2013	26	32	33	1	11	103

Sources: Various City Departments

## CITY OF MORROW, GEORGIA

### PUBLIC SAFETY OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

Function	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Police										
Citations issued	7,508	7,503	10,352	14,055	22,185	22,096	13,561	15,468	8,478	7,124
DUI Citations issued	61	48	76	124	260	109	122	94	43	50
Warnings issued	1,778	2,297	3,638	3,880	770	8,577	10,220	12,455	8,521	5,293
Crime Statistics:										
Aggravated Assault	13	18	8	13	8	9	14	10	3	1
Auto Theft	186	138	98	64	68	65	57	49	56	45
Murder	-	-	1	1	-	-	-	-	-	-
Rape	2	3	-	-	4	2	-	2	2	1
Robbery	31	32	33	33	24	21	13	21	12	27
Burglary	41	54	51	45	65	74	57	66	64	56
Theft	1,121	1,021	762	766	970	814	683	710	867	889
Fire										
Incident responses	1,833	1,966	1,978	2,100	2,000	1,963	2,120	2,213	2,008	1,937
Public Safety Education										
Events	113	78	113	115	115	112	113	114	111	106
Persons contacted	3,936	3,936	16,621	17,115	17,425	16,498	17,915	15,975	15,032	14,998

Source: City police and fire department records.

# CITY OF MORROW, GEORGIA

## CAPITAL ASSET STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

<u>Function/Program</u>	<u>Fiscal Year</u>									
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Zone offices	1	1	1	1	1	1	1	1	1	1
Patrol units	35	31	35	43	43	43	43	43	43	43
Fire stations	1	1	1	2	2	2	2	2	2	2
Public works										
Streets (miles)	29	29	31	34	34	34	34	34	34	34
Streetlights	630	700	768	861	861	861	861	861	861	861
Parks and recreation										
Acreage	80	82	85	125	125	125	125	125	125	125
Playgrounds	3	6	8	11	11	11	11	11	11	11

**Sources:** Various City departments.

**Note:** No capital asset indicators are available for the general government functions.

# CITY OF MORROW, GEORGIA

## CONSTRUCTION ACTIVITY LAST TEN FISCAL YEARS

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<u>Fiscal Year Ended June 30,</u>	<u>Residential Permits Issued</u>	<u>Residential Value</u>	<u>Commercial Permits Issued</u>	<u>Commercial Value</u>
2004	32	\$ 3,730,650	54	\$ 5,809,390
2005	35	4,203,585	30	4,148,642
2006	109	14,787,743	42	8,675,754
2007	49	7,554,925	44	5,657,668
2008	31	4,210,993	32	3,472,189
2009	13	148,762	17	2,015,804
2010	39	155,689	291	6,169,072
2011	51	114,354	195	3,137,092
2012	96	257,644	204	2,913,384
2013	218	5,091,743	236	8,528,004

Source: City's Planning and Zoning Department.

## **COMPLIANCE SECTION**

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL  
OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

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**To the Honorable Mayor and  
Members of the City Council  
City of Morrow, Georgia  
Morrow, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Morrow, Georgia (the "City") as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated December 10, 2013. Our report includes a reference to the implementation of new accounting standards which modified terminology and presentation of certain accounts.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Mauldin & Jenkins, LLC*

Macon, Georgia  
December 10, 2013

# CITY OF MORROW, GEORGIA

## SCHEDULE OF FINDINGS AND RESPONSES FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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### SECTION I SUMMARY OF AUDIT RESULTS

#### Financial Statements

Type of auditor's report issued

Unmodified

Internal control over financial reporting:

Material weaknesses identified?

yes  no

Reportable conditions identified not considered  
to be material weaknesses?

yes  none reported

Noncompliance material to financial statements noted?

yes  no

#### Federal Awards

There was no audit of major federal award programs as of June 30, 2013 due to the total amount of federal expenditures being less than \$500,000 during the fiscal year 2013.

### SECTION II FINANCIAL STATEMENT FINDINGS AND RESPONSES

None reported.

### SECTION III STATUS OF PRIOR YEAR FINDINGS

None reported.